

SURVEY 2010

Hospital Pharmacy Practice in Europe







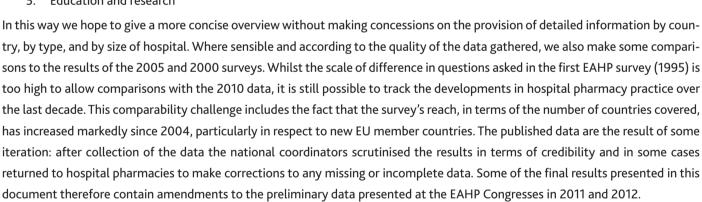
EAHP Survey 2010 on hospital pharmacy in Europe

Dr. Roberto Frontini, EAHP President

Since 1995, every five years the European Association of Hospital Pharmacists (EAHP) has compiled and published a comprehensive survey of hospital pharmacy practice across Europe. The fourth survey was conducted in 2010, with data collected until January 2011. It is a pleasure for me to present in this booklet a summary of the results, which were published in a series in the EAHP's official journal, *European Journal of Hospital Pharmacy: Science and Practice* (EJHP), in 2012 and 2013.

The survey data are not presented question by question but rather are thematically grouped into five chapters that encompass the spread of hospital pharmacy activity:

- 1. General frame and staffing;
- 2. Procurement and distribution;
- 3. Production and quality assurance;
- 4. Clinical services and patient safety; and,
- 5. Education and research



What is the scope of our survey? While we used statistical tools to analyse the data, the results should not be interpreted as ruth-lessly scientific – rather the survey is a useful 'snapshot' of practice. Despite our unique approach of contacting every hospital pharmacy in Europe, our survey has acknowledged result bias due to differing response rates from different countries and the potential issues arising from different interpretation of the questions due to language barriers. Nevertheless the scope of the survey is to give an overview of practice in European hospital pharmacies and this is important for our profession as well as for the EAHP. The results clearly show gaps in levels of practice between countries and areas of practice where improvement should be an objective.

EAHP sets itself the mission of continuously improving hospital pharmacy practice in Europe for the benefit of patients. The data collected by the survey supports EAHP in taking decisions on effective actions to achieve this, especially in terms of education and exchange of experience. However, for every individual hospital pharmacist the survey offers the opportunity to compare practice in their own country or hospital with that in other European countries. In this respect, the survey results are designed to provide an effective benchmarking tool for self-directed practice improvement in every European health system. There is no such thing as perfect practice but there are certainly centres of excellence from which we can **all** learn.



It is impossible to report all of the survey information in this booklet and we recognise that colleagues may be interested in additional details. It is for this reason that we have included the original questionnaire in this booklet. A range of information about, and from, the survey is also available on the EAHP website at www.eahp.eu/publications/surveys. Individuals with further queries are invited to contact the EAHP office and ask for additional analysis of the responses to a specific question. It should be understood that due to the complexity and sensitivity of the original data EAHP is not able to make available the primary data.

EAHP has always aimed to create a continuously improving survey. So now, with over 15 years of experience acquired in this project area, further refinements and modifications to future surveys are planned. These changes will aim to ensure that both the rigour and the usefulness of the exercise are maintained and built upon. Although still subject to discussion, one suggestion under consideration is for more regular, but shorter, survey activity. This could increase the precision of the survey as a tracking mechanism of practice improvement and innovation in Europe. In whatever event, as EAHP's membership and reach continues to extend, and as information technology opens up new avenues for data collection previously not possible, I am confident that EAHP surveys will continue to benefit of all those who draw inspiration and conclusions from their findings.

I convey my gratitude to my two EAHP Board colleagues who have led in the compilation of the survey, Tajda Miharija Gala (Slovenia) and Juraj Sykora (Slovakia). Without their engagement and intensive communication with the national coordinators, no reliable data would have been collected and the survey could not have been compiled.

My sincerest gratitude extends to all of the national coordinators who had the challenging task of convincing their colleagues to take the time and effort to complete the survey and provide the necessary data. Some of these coordinators went further, by providing translations of the questionnaire and making significant entries of data into the central database. The survey results and this booklet are the reflection of, and a tribute to, those efforts.

HUNGARY

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EAHP Survey 2010 on hospital pharmacy in Europe: Part 1. General frame and staffing

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In 2010, the European Association of Hospital Pharmacists (EAHP) conducted its fourth survey on hospital pharmacy practice in Europe. 4748 heads of pharmacy were contacted in all member states through a network of national coordinators. 1283 hospital pharmacies from 30 countries answered the questionnaire with an overall response rate of 27.0%. The average number of beds served by one pharmacy had not changed since 2005 but there was a decrease in complete and an increase in partial hospitalisation. Pharmacists (27%) and qualified technicians (32%) make up 60% of the total staff. The number of pharmacists/100 beds varies from 0.24 (Bosnia and Herzegovina) to 4.35 (UK). Only a few countries did not experience shortages of pharmacists and technicians. European hospital pharmacy staffing (pharmacists and pharmacy technicians) remains, on average, low compared with the USA and has not grown significantly since 1995. Therefore, it can be problematic to make direct comparisons between hospital pharmacy services in the USA and Europe.

Introduction

The pan European survey on hospital pharmacy practice is an important source in understanding the future challenges and needs for development in Europe. In 2002, the European Association of Hospital Pharmacists (EAHP) General Assembly, in Portorož, Slovenia, decided to run the survey every 5 years. In 1995, 18 countries participated, in 2000, 16 countries, in 2005, 22 countries and in 2010, 30 countries participated.

The 2010 survey was based on a questionnaire with 87 questions covering the following major topics:

- 1. General frame and staffing
- 2. Procurement and distribution
- 3. Production and quality assurance
- 4. Clinical services
- Patient safety
- 6. Education and research.

Methods

A total of 4748 heads of pharmacy were contacted in all member states through a network of national coordinators. The role of the national coordinators (NC) was to provide the contact addresses of the heads of the hospital pharmacies and then motivate them to take part in the survey, as well as facilitating completion of the questionnaire. In countries where the language barrier was

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Dr. Roberto Frontini, Direktor Universitätsklinikum Leipzig – AöR Apotheke Liebigstr. 20, 04103 Leipzig, Germany; Roberto.frontini@medizin.uni-leipzig.de significant, NC translated the questionnaire and thus improved the response rate and number of correct answers.

The collected data were analysed by country (30 European countries), by size of the hospital (number of beds—12 groups), by type of hospital (seven groups) and also in comparison with previous EAHP surveys. Where appropriate, we also compared the results with the American Society of Health System Pharmacists (ASHP) National Survey 2011. We performed only descriptive analysis of the data but further investigation will be performed in the future.

Results

The average response rate was 27.0% (1283/4748). As not all of the questions were answered in the questionnaires, we also calculated a weighted response rate, which is the ratio between the total number of answered questions and the total number

of questionnaires sent out in that country, multiplied by 87 (total number of questions). The total weighted response rate was 16.7%.

Response rates varied substantially across the member states. The highest response rate was achieved in FYROM (Former Yugoslav Republic of Macedonia) were all hospital pharmacies answered the questionnaire (table 1). Very good response rates above 50% were also found in Austria, Croatia, Estonia, Latvia, Luxembourg, Slovakia and Slovenia. The poorest response rates were in France, Lithuania, Poland and the UK.

Each single question was answered by a median of 960 (74.8%) of the 1283 responding pharmacists (minimum 64 (5.0%), maximum 1168 (91.0%)). The number of responding pharmacists to a specific question is indicated as n (number) and all results (in %) are related to the n of the single question.

	Response rate	Weighted		Response rate	Weighted
Country	(%)	(%)	Country	(%)	(%)
Austria	84.4	71.2	Italy	39.0	30.9
Belgium	27.0	15.6	Latvia	75.7	56.4
BiH	40.0	30.5	Lithuania	10.9	5.8
Bulgaria	30.4	23.6	Luxembourg	100.0	68.6
Croatia	81.5	53.8	Netherlands	24.7	11.2
Czech	61.2	40.1	Norway	56.3	33.9
Republic					
Denmark	63.6	49.2	Poland	15.1	6.0
Estonia	90.0	67.7	Portugal	41.7	28.6
Finland	33.1	18.8	Serbia	56.3	33.5
France	5.0	1.5	Slovakia	93.5	74.6
FYROM	100.0	72.3	Slovenia	92.0	67.2
Germany	30.8	19.5	Spain	26.8	13.7
Greece	24.2	17.9	Sweden	50.0	33.3
Hungary	44.4	35.7	Switzerland	57.5	38.9
Ireland	63.6	35.4	UK	34.5	8.8

BiH, Bosnia and Herzegovina; FYROM, Former Yugoslav Republic of Macedonia.

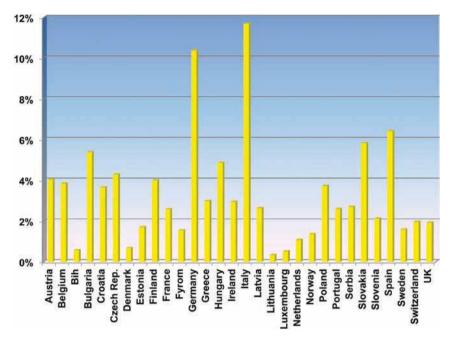


Figure 1 Contribution (%) of single countries to the total number of responses. Percentages are weighted on the basis of answered questions. BiH, Bosnia and Herzegovina; FYROM, Former Yugoslav Republic of Macedonia.

Table 2 Distribution of hospit	al pharmacies by num	ber of beds served (n =	1139)	
Type of pharmacy by No of beds served (complete and partial hospitalisations)	No of pharmacies	% of all pharmacies	No of beds served in total	% of total beds
1-49	15	1.3	544	0.1
50-99	53	4.7	3888	0.5
100-199	168	14.7	24985	3.1
200-299	124	10.9	30434	3.8
300-399	138	12.1	47456	5.9
400-599	184	16.2	90629	11.3
600-799	126	11.1	85463	10.7
800-999	73	6.4	65706	8.2
1000-1499	137	12.0	166701	20.8
1500-2000	55	4.8	93700	11.7
>2000	66	5.8	192437	24.0

The highest total number of responses was achieved in Italy (117=39.0% of pharmacies) and Germany (130=30.8%). The contributions of each respective

country to the total n (1283 hospital pharmacies=100%) are displayed in figure 1. Percentages are weighted on the basis of the answered questions.

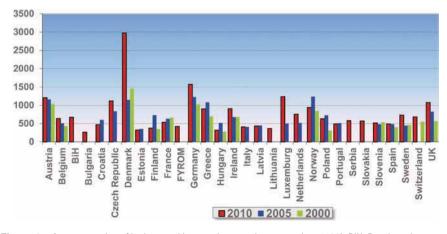


Figure 2 Average number of beds served by one pharmacy by country (n = 1139). BiH, Bosnia and Herzegovina; FYROM, Former Yugoslav Republic of Macedonia.

The majority of hospitals (n=1102) in Europe are publicly owned (81%). Private hospitals (10%) and church affiliated hospitals (4%) are less frequent. Of all of the hospitals, 79% (n=1168) were general hospitals (teaching=36%, nonteaching=43%). Hospital pharmacies from psychiatric (5%), oncology (3%), geriatric (2%) and ophthalmic hospitals (0.4%) also participated in the study.

One hospital pharmacy serves a median of 410 complete hospitalisation beds in Europe (n=1139, average 606 beds) and the distribution was fairly homogeneous for hospitals with between 100 and 1500 beds (table 2). From the perspective of total number of beds served, small hospitals (<300 beds) covered only 7.5% and very large ones (>1.500 beds) 35.7% of the total beds.

There were significant differences between countries in relation to the average number of beds served by one hospital pharmacy (only complete hospitalisations, figure 2). The largest numbers were in Denmark (2974), Germany (1566), the UK (1310), Lithuania (1249), Austria (1203) and the Czech Republic (1115). Comparisons with the survey from 2000 and 2005 (figure 2) showed that in most of the countries there was a trend towards increasing the number of beds served, which was probably caused by the closing and merging of pharmacies.

The average number of beds served by a single hospital pharmacy (complete and partial hospitalisations) increased between 2000 and 2010, from 648 to 708 beds (median 2010=427). While complete hospitalisations decreased, partial hospitalisations had an upward trend, showing a shifting in hospital services to day care.

The major groups of staff in hospital pharmacies (ie, full time equivalents (FTE)) were qualified pharmacy assistants/ technicians (PT, 32%), followed by pharmacists (27%), non-qualified pharmacy assistants (14%) and administrative staff (8%). Prescriptionists (bachelor of pharmacy) are employed in some north European countries but play only a minor role (1%).

The average number of pharmacists/100 beds (FTE in complete + partial hospitalisations) was 1.1 (median 0.9) but there were large differences across Europe (figure 3).

The country with the highest ratio was the UK (4.35) and Bosnia and Herzegovina had the lowest (0.24). In terms of total staff/100 beds the highest ratio was also in the UK (12.59) and the country with the lowest ratio was Lithuania (1.45). The average across Europe was 3.8 (median 3.5).

The number of pharmacists and PT (FTE) classified by the number of hospital

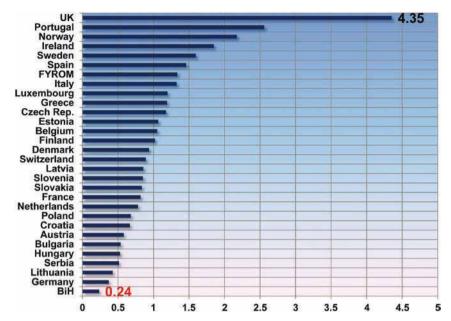


Figure 3 Pharmacists/100 beds (full time equivalents complete + partial hospitalisations) (n = 1024). BiH, Bosnia and Herzegovina; FYROM, Former Yugoslav Republic of Macedonia.

Table 3 Distribution of pharmacists and qualified technicians (full time equivalents) by number of beds served in complete and partial hospitalisations (n = 1006)

Type of pharmacy by No of beds served (complete + partial hospitalisations)	Average pharmacists FTE	FTE pharmacists/100 beds	Average qualified technicians FTE	FTE technicians/100 beds
1-49	0.8	2.3	0.4	1.1
50-99	1.3	1.7	0.7	1.0
100-199	1.9	1.2	1.3	0.9
200-299	3.4	1.2	4.5	1.2
300-399	3.7	1.1	4.3	1.2
400-599	4.4	0.9	4.7	1.0
600-799	6.4	0.9	6.0	0.9
800-999	7.9	0.9	7.6	0.8
1000-1499	10.5	0.9	12.5	1.0
1500-2000	10.4	0.6	16.0	0.9
>2000	19.8	0.7	29.1	1.0

FTE, full time equivalents.

beds served in complete and partial hospitalisations is displayed in table 3.

The number of pharmacists and PT increased, as expected, from small to large hospitals (range 0.8 to 19.8 FTE for pharmacists and 0.4 to 29.1 for PT) while the ratio of pharmacists and PT/100 beds was fairly constant. The ratio of pharmacists was quite narrow (0.6–2.3) with the trend towards a decrease with an increase in the number of beds served. These data were similar in the group of PT (range 0.8 to 1.2).

The survey also showed that there were shortages in pharmacists as well as in PT. The most striking shortages in pharmacists were in Greece, Serbia, Bosnia and Herzegovina, Hungary, the UK and Italy. The shortages in PT were high in Greece, Bosnia and Herzegovina, the UK and The Netherlands.

Limitations

There are some limitations in our survey: The response rate varied substantially from country to country and did not reflect the weight of the population of that country in Europe. Some countries had response rates less than 10% (France, Lithuania, Poland, the UK) and thus their results are only a rough overview of the practice.

Language barriers may have created bias of responding pharmacists and some of the questions may have been misunderstood by non-native English speakers.

An important bias comparing the data of the 2010 survey with those of 2000 and 2005 is the fact that the enlargement of the EU to eastern countries and their high response rates added a substantial number of responses based on quite a different practice, as evident by analysing the data by country.

Thus average values for Europe in the 2010 survey were not fully comparable with the previous ones, and some developments have to be considered with caution.

Discussion

The results of the 2010 survey on hospital pharmacy practice in Europe are reliable because of the good response rate by most countries, with only a few having an unacceptable response rate. The data from France, Lithuania, Poland and the UK should be interpreted with caution. Nevertheless, we can still have an overview of pharmacy practice in Europe: on average, a hospital pharmacy in Europe is providing hospital pharmacy services to a hospital with 606 beds with complete hospitalisations. The average number of hospital pharmacists in these hospital pharmacies is 4.7 (0.9 pharmacists for 100 beds) and 5.5 PT (1.0 PT/100 beds). On average, since 2005, we have seen only a small increase in the number of beds served for complete and partial hospitalisations, as well as in the number of staff. Therefore, it is interesting to look at the development of services in terms of increasing efficiency.

Comparing staffing in hospital pharmacies in Europe and the USA highlights some important differences: a hospital pharmacy in USA has, on average, 19-fold the pharmacists in Europe (17.5 to 0.9 FTE/100 beds complete hospitalisations).3 Similar differences can also be observed for PT: in USA, on average, 15-fold greater numbers (1.0 to 15.0 PT FTE/100 beds complete hospitalisations). Even taking into account the different educational systems between the USA and Europe—which could have different staffing as a consequence—direct comparisons between hospital pharmacy services in the USA and Europe are problematic.

Competing interests None.

Provenance and peer review Not commissioned; not externally peer reviewed.

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EAHP 2010 survey on hospital pharmacy in Europe: Part 2 Procurement and distribution

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Hospital pharmacies in Europe are responsible for supplying medicines and 56.2% of them also have responsibility for medical devices. The number of medicines listed in formularies varies from 246 to 1982, with the median being 960. Hospital pharmacies in western Europe usually procure their supplies direct from industry, while in eastern Europe medicines are mainly sourced from wholesalers. Own production is significant only in Denmark. Overall, 45.7% of pharmacies join in an alliance with another pharmacy to purchase their supplies. Distribution is mostly centralised (70.1%) and unit-dose supply is common in a few countries (European average 23.4%). Services are also provided to outpatients by 66% of pharmacies. Robotic dispensing is being implemented in few western European countries (mainly The Netherlands, Portugal and Spain), where in average 3.3% of hospitals used such systems in 2005 increasing to 6.7% in 2010. Approximately one third of hospitals use barcode technology for stock control and manual selection of items. Large hospitals have more automation than small hospitals.

Introduction

EAHP's pan-European survey of hospital pharmacy practice is an important source for understanding future challenges and development needs in Europe. The methodology and the background of the 2010 survey were previously described in this journal. In this article we present data on procurement and distribution.

Results

Hospital pharmacies in Europe are responsible for the procurement of medicines, which are commonly restricted to those listed in a formulary (77.4% of pharmacies, n=990). In a few countries (Croatia, former Yugoslav Republic of Macedonia, Greece, Ireland, Serbia and Slovenia) there are no formularies in <50% of hospitals. The average number of products in formularies is 1006 (median 960) with no significant changes since 2005 (average 1031) but with a large range from 246 (Bosnia and Herzegovina) to 1982 (UK). Price information is shown in 43.6% of formularies (n=748) and formularies are updated by 75.2% of pharmacies each year (n=747).

Medical devices are selected by 55.8% and purchased by 56.2% of hospital

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pharmacies (n=975). Few hospital pharmacies in Denmark and The Netherlands are involved in this activity, while more than 90% of pharmacies in Slovakia, Belgium and Luxembourg are responsible for selecting and purchasing these products.

Most medical supplies are procured from wholesalers (51%) or direct from industry (46%), with only 2% being sourced from other hospitals and 1% from own production (n=892). Large hospitals purchase less from wholesalers and more from industry, with small hospitals exhibiting the opposite trend; some large hospitals produce their own supplies. There is a clear difference between northeastern and south-western Europe, with the latter being industry orientated and the

former wholesale oriented (figure 1). Own production is significant only in Denmark (17.2% of purchasing volume). Sources of procurement have not changed significantly since 2000 in most European countries.²

Just under half of European pharmacies (45.7%) do not participate in group purchasing, ranging from 28.7% of hospitals in the UK having no alliance to 50% in eight other countries. Local (12.1%), regional (21.2%) and national (21.0%) groups are common and the size of the hospital plays only a minor role in terms of different alliances (n=949), except for very small hospitals where local alliances are preferred. National purchasing groups are significant in Bosnia and Herzegovina, Croatia, Denmark, Luxembourg, Norway and Serbia (>40% of pharmacies).

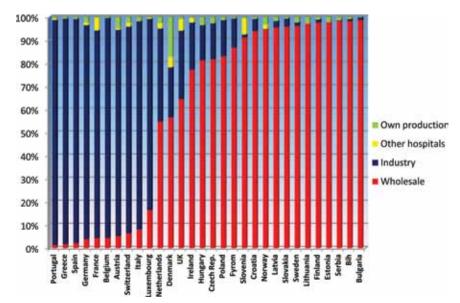


Figure 1 Source of purchasing by country (percentage of monetary value, n=892). Bih, Bosnia and Herzegovina; Fyrom, former Yugoslav Republic of Macedonia.

Country	Centralised service	Decentralised service	Unit-dose service	24/7 Unit-dose service	24/7 On call service	Medication at discharge
All countries	70.1	6.5	23.4	14.6	47.9	49.5
Austria	78.9	10.5	10.5	2.9	30.6	7.7
Belgium	50.0	2.9	47.1	27.8	91.9	34.6
Bosnia and Herzegovina	62.5	12.5	25.0	0.0	33.3	100.0
Bulgaria	64.5	0.0	35.5	10.9	63.6	66.7
Croatia	94.9	0.0	5.1	7.7	25.0	30.0
Czech Republic	95.1	2.4	2.4	0.0	19.5	80.0
Denmark	66.7	11.1	22.2	0.0	85.7	40.0
Estonia	84.2	10.5	5.3	0.0	0.0	50.0
Finland	79.6	2.0	18.4	7.0	4.7	36.0
France	64.4	0.0	35.6	18.5	48.4	25.0
FYROM	77.8	11.1	11.1	12.5	62.5	87.5
Germany	80.4	0.9	18.8	7.1	65.7	28.4
Greece	72.1	0.0	27.9	6.5	93.1	60.0
Hungary	81.0	1.7	17.2	6.5	68.8	60.5
reland	81.1	0.0	18.9	0.0	23.3	27.3
Italy	65.7	19.0	15.3	11.1	46.6	100.0
Latvia	75.0	16.7	8.3	3.6	21.4	27.3
ithuania	80.0	0.0	20.0	0.0	No data	0.0
Luxembourg	71.4	0.0	28.6	0.0	60.0	100.0
Netherlands	35.0	15.0	50.0	54.5	100.0	42.9
Norway	88.2	0.0	11.8	0.0	No data	No data
Poland	65.9	26.8	7.3	0.0	35.7	50.0
Portugal	50.0	0.0	50.0	88.0	48.0	50.0
Serbia	51.3	20.5	28.2	22.2	42.9	28.6
Slovakia	100.0	0.0	0.0	0.0	34.5	47.6
Slovenia	86.4	13.6	0.0	4.5	26.1	20.0
Spain	49.6	1.7	48.7	85.0	42.9	37.9
Sweden	81.0	4.8	14.3	10.5	78.9	100.0
Switzerland	52.4	33.3	14.3	5.3	63.2	0.0
UK	62.5	0.0	37.5	0.0	100.0	75.0

Drug distribution in European hospitals (n=1024) is mostly centralised (70.1%). Decentralised (6.5%) and patient oriented services (unit-dose 23.4%) are less common but vary substantially from country to country (table 1). Patient oriented distribution services are very well developed in The Netherlands and Portugal (50%), Spain (48.7%) and Belgium (47.1%), but 24/7 unit-dose services are uncommon in these countries and elsewhere (on average 14.6%, n=994) and provided for only 67.9% of serviced beds (n=118). A 24/7 on-call service is provided by 47.9% of pharmacies surveyed with provision differing quite markedly across Europe (0–100%, n=1013) (table 1). Supply of medicines to patients at discharge is also common (average 49.5%, n=654) but rates also vary across Europe from 0 to 100% (table 1).

The size of the hospital does not significantly influence the distribution method, but medium-sized hospitals (100–599 beds) provide slightly more medication services at discharge.

Overall, 66% of hospital pharmacies in Europe (n=916) provide services to

both inpatients and outpatients through either the hospital inpatient pharmacy department or a separately licensed outpatient pharmacy. In 62.5% of

cases, the sources and prices of drugs for inpatients and outpatients are the same (n=600), ranging from 14.3% in Hungary to 100.0% in Bosnia and Herzegovina,

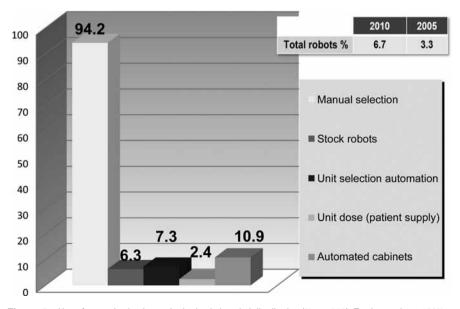


Figure 2 Use of manual selection and robotics in hospital distribution (%, n=949). Totals may be >100% as more than one system can be in use.

Table 2 Use of	robotics (n=949) and b	oarcoding (n=1000) by hospital size (%)					
Hospital size (beds)	Manual selection	Stock robot	Unit selection by robot	Unit-dose automation	Automated cabinets	Use of bct for stock management of medicines	Use of bct for stock man- agement of medical devices	Use of bct for manual selection
All hospitals	94.2	6.3	7.3	2.4	10.9	27.4	13.9	17.0
1-49	100.0	0.0	2.1	0.0	0.0	30.4	13.0	19.6
50-99	97.1	0.0	0.0	0.0	0.0	11.6	4.7	7.0
100-199	97.1	0.0	1.5	0.7	5.1	16.8	10.5	11.2
200-299	93.4	1.9	3.8	0.9	6.6	22.3	10.7	13.4
300-399	98.3	2.5	5.9	0.8	8.4	16.5	9.9	8.3
400-599	94.0	3.3	6.0	3.3	9.9	28.7	14.6	17.8
600-799	95.5	7.9	11.2	1.1	14.6	27.3	9.1	20.2
800-999	95.0	8.3	13.3	11.7	20.0	28.3	8.3	20.0
1000-1499	83.5	14.7	11.0	2.8	18.3	35.8	23.3	24.2
1500-2000	93.3	13.3	17.8	0.0	20.0	47.8	23.9	21.7
>2000	92.3	30.8	15.4	7.7	19.2	60.4	30.2	34.0

Totals may be >100% as more than one system can be in use. bct, barcode technology.

Country	Manual selection	Stock robot	Unit selection by robot	Unit-dose automation	Automated cabinets	Use of bct for stock man- agement of medicines	Use of bct for stock manage- ment of medi- cal devices	Use of bct for manual selection
All countries	94.2	6.3	7.3	2.4	10.9	27.4	13.9	17.0
Austria	100.0	3.0	3.0	0.0	0.0	13.9	13.9	11.1
Belgium	91.4	2.9	20.0	0.0	40.0	19.4	8.3	8.3
Bosnia and Herzegovina	100.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Bulgaria	96.3	0.0	0.0	0.0	1.9	3.6	0.0	3.6
Croatia	100.0	0.0	0.0	0.0	7.9	2.5	2.5	0.0
Czech Republic	92.5	0.0	0.0	0.0	15.0	90.5	50.0	2.4
Denmark	100.0	0.0	0.0	16.7	33.3	83.3	66.7	33.3
Estonia	100.0	0.0	0.0	0.0	5.6	0.0	0.0	0.0
Finland	94.9	0.0	12.8	0.0	2.6	44.2	14.0	14.0
France	100.0	0.0	4.2	4.2	16.7	21.4	7.1	21.4
FYROM	100.0	0.0	0.0	0.0	6.3	12.5	0.0	0.0
Germany	86.3	25.3	12.6	0.0	9.5	41.0	21.0	34.0
Greece	100.0	0.0	0.0	0.0	0.0	16.1	3.2	3.2
Hungary	92.5	7.5	0.0	0.0	17.5	2.1	2.1	0.0
reland	100.0	3.3	0.0	0.0	0.0	16.7	0.0	26.7
Italy	94.0	3.4	3.4	3.4	9.4	39.3	23.9	38.5
Latvia	100.0	0.0	0.0	0.0	0.0	14.3	7.1	7.1
Lithuania	66.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Luxembourg	100.0	0.0	20.0	20.0	20.0	60.0	20.0	20.0
Netherlands	100.0	0.0	54.5	0.0	9.1	50.0	33.3	16.7
Norway	100.0	0.0	0.0	0.0	0.0	68.8	43.8	37.5
Poland	97.1	0.0	0.0	0.0	0.0	5.0	2.5	2.5
Portugal	90.9	13.6	45.5	18.2	22.7	32.0	16.0	20.0
Serbia	92.3	0.0	0.0	0.0	7.7	7.1	3.6	3.6
Slovakia	100.0	0.0	0.0	0.0	0.0	14.0	8.8	15.8
Slovenia	95.0	0.0	0.0	0.0	5.0	22.7	13.6	13.6
Spain	78.2	23.6	32.7	12.7	49.1	27.4	14.5	29.0
Sweden	100.0	11.1	11.1	0.0	16.7	64.7	23.5	23.5
Switzerland	94.4	0.0	0.0	0.0	0.0	21.1	10.5	15.8
UK	85.7	57.1	14.3	35.7	21.4	71.4	21.4	21.4

Estonia, Greece, Latvia, Luxembourg and the UK.

Totals may be >100% as more than one system can be in use. bct, barcode technology; FYROM, former Yugoslav Republic of Macedonia.

Automation (n=949) is not generally used in Europe (figure 2, table 2), although

there has been some development with the total of 3.3% of hospital pharmacies using automation in 2005 increasing to 6.7% in $2010.^2$ Portugal, Spain and The Netherlands

have significantly increased automation since $2005\,\mathrm{compared}$ with other countries.

The use of bar coding technology (n=1000) to manage medicines and medical

devices in stock as well as for manual selection is more frequent but has only been implemented in less than one in three hospitals (table 2). The size of the hospital is relevant in that larger hospitals are generally more automated than smaller ones (table 2) and more frequently use barcode technology (up to 60.4% of very large hospitals). Automated cabinets are the most implemented technology in small and medium-sized hospitals and stock robotics are most frequently used in very large hospitals.

There are large differences in the use of robotics and barcodes from country to country (table 3). Automation is not used in eastern Europe in contrast to the situation in Germany, The Netherlands, Portugal, Spain and the UK where automation and the use of barcodes is more popular. Barcode technology is also used more in eastern and northern Europe.

Limitations

In addition to the general limitations of the EAHP survey, some results concerning robotics have to be considered with caution. A zero percentage does not necessarily mean that the technology is not used as the number of answering hospitals may have been too small to detect low implementation. Also, some of the results are inaccurate, as not all hospitals stated how medicines are distributed, so the sum of manual selection and robotic technology is less than 100%.

Discussion

Roughly half the hospital pharmacies in Europe have responsibility for medical devices, so hospital pharmacists should promote their competence and expertise in this field.

Interestingly, eastern Europe pharmacies purchase medicines significantly more through wholesalers than western countries, perhaps because of the concentration of the pharmaceutical industry in western Europe and the fact that prices of medicines are almost identical for hospitals and ambulatory care in eastern Europe where there are also fewer large hospitals with a huge turn-over.

Compared with the results of a similar survey in the USA,³ it seems that distribution in Europe is more centralised (70%) than in the USA (37%). This is also apparent when unit-dose services are examined: almost every hospital in the USA offers this service compared to only 23% in Europe.

In Europe, 49% of pharmacies provide medication at discharge and 66% provide services for outpatients, but the services are not implemented for all patients. There is therefore a need to improve hospital pharmacy provision of seamless care.

There are huge differences in technology between the USA and Europe: for example, unit-dose technology is very common in the USA but is only used by 14.6% of European pharmacies. Automated cabinets are used by 89.1% of US hospitals but only 10.9%

of European ones. The use of barcoding technology for stock management is similar in the USA (33.9%) and Europe (27.4%). The reluctance in Europe to use technology is due to both economic cost and tradition; the question may be whether technology could free up human resources and improve patient safety.

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Data sharing statement Detailed analyses can be provided by EAHP on request.

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EAHP Survey 2010 on hospital pharmacy in Europe: Part 3. Production and quality assurance

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The number of hospital pharmacies in Europe producing sterile as well as non-sterile medicines has decreased significantly since 2000. In addition, the number of pharmacies preparing total parenteral nutrition, cytotoxics and intravenous admixtures (24.6%, 43.8% and 8.0% of pharmacies, respectively) is quite low and depends to a large extent on the size of the pharmacies, with larger units generally demonstrating significantly higher production activity. There are some differences between eastern and western Europe. Quality control and good manufacturing practice (GMP) seem to be well implemented (61.3% of pharmacies have adopted GMP) and many pharmacies have external certification.

Introduction

The pan-European survey of hospital pharmacy practice conducted by the European Association of Hospital Pharmacists (EAHP) is an important source of information for understanding future professional challenges and system development needs in Europe. The methodology and the background of the 2010 survey were previously described in this journal. In this article we present the production and quality assurance findings.

Results

In general, the number of hospital pharmacies across Europe producing medicines for stock and for individual prescriptions has decreased substantially since 2000 (figure 1).² This is especially the case for the production of stock sterile medicines, which the 2010 survey shows to be less than half of that recorded in the 2000 survey (decreasing from 66.8% to 29.9% of pharmacies). However, the 2010 survey also recorded a 32% decrease (from 71.0% to 48.5% of pharmacies) since 2000 in pharmacy involvement in the production of individual sterile preparations. Production for all preparations is highly dependent on the size of the hospital (table 1) with the larger units recording significantly more production activity.

While reagents for laboratories are seldom produced in hospital pharmacies (16.5% of pharmacies), production of nonsterile medicines is common, especially for individual prescriptions (65.8 of pharmacies). Across Europe, only 43.8% of pharmacies reconstitute cytotoxics: this practice occurs in around 80% of large hospitals but in <20% of small hospitals (as they may not need this service). Centralisation of admixtures is still quite low (max. 8.5% of pharmacies for all units and 23.5% for special units) but in contrast compounding of total parenteral nutrition (TPN) seems to be well developed (64.7% of the very large hospitals). This is not surprising considering the high costs of the facilities needed in particular for the aseptic production.

As regards determining the cost-effectiveness of production, 77.5% of pharmacies record the costs of the raw materials (n=920) and 42.7% labour costs, while only 23.7% take into consideration equipment depreciation and 28.4% quality control costs. Regulations across Europe in

relation to hospital pharmacy production differ and a licence to supply own products to other hospitals is not mandatory in all countries. Only 18.5% of pharmacies supply other hospitals (n=999) and 41% of these do so in order to generate hospital revenue (n=159).

There are also some differences between eastern and western Europe, particularly as regards licences for in-house production and manufacture for other hospitals and outpatients (table 2).

In eastern Europe, only in the Czech Republic and Hungary are a large number of pharmacies (57.1% and 57.4%, respectively) licensed to produce investigational medicinal products (IMPs). In western Europe, Denmark (100%), Sweden (81.3%) and Spain (62.7%) have the highest percentages of IMP licences. Very few hospital pharmacies are involved in advanced therapies and only 1.9% have a gene therapy licence. Only Austria, Denmark, Germany, Hungary, Italy, Norway, Portugal and Spain have issued such licences, with Denmark having the most (28.6%)

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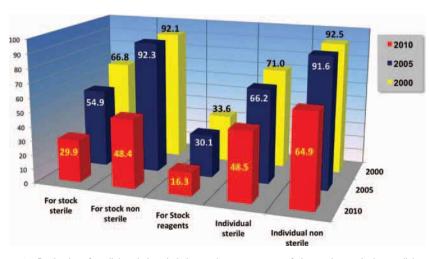


Figure 1 Production of medicines in hospital pharmacies: percentages of pharmacies producing medicines for stock (n=982) and for individual prescriptions (n=988).

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Table 1 Percentage of pharmacies producing medicines for stock (n=982) and for individual prescriptions (n=988) Production for stock Production for individual prescriptions Hospital size (by Sterile Non-sterile Sterile Non-sterile Intravenous admixtures only Intravenous admixtures Reagents TPN Cytotoxics number of beds) products products products Products for all units for special units (eg, ICU) All hospitals 30.4 49.3 16.5 48.6 65.8 24.6 43.8 2.7 8.0 1-49 0.0 7.7 0.0 7.7 7.7 0.0 15.4 0.0 0.0 50-99 0.0 11.6 2.3 9.1 22.7 2.3 11.4 0.0 0.0 100-199 5.7 77 9 4.3 15.6 37.6 9.2 12.8 1.4 2.1 37.6 200-299 12 9 89 271 50.5 90 23.4 09 2.7 300-399 21.2 44.9 12.7 41.4 62.9 16.8 33.6 2.5 1.7 400-599 31.1 50.9 13.0 50.3 74.5 20.6 48.1 2.5 5.6 600-799 27.8 49.5 12.4 57.1 72.4 25.3 51.5 1.0 9.1 11.9 800-999 45.6 61.4 15.8 64.9 807 407 62.7 6.8 1000-1499 58.8 28.6 81.5 89.9 45.7 72.4 5.2 18.1 73.9 1500-2000 48.9 91.5 95.7 78.7 23.4 66.0 85.1 51.1 8.5 >2000 73.1 50.0 88.5 92.3 64.7 84.3 2.0 23.5

licensed pharmacies. Only oncology hospitals are involved in advanced therapy (6.3%).

TPN, total parenteral nutrition.

n=997 respondents for cytotoxics and intravenous admixtures.

Ouality of production is high as 61.3% of pharmacies reported that GMP has been implemented (n=949) and 64.4% have a written procedure for the recall of their own products (n=964). However, the

situation differs by country (figure 2). For example, there is quite a gap between some countries (Denmark, Finland, Sweden and UK) and eastern Baltic countries, where only a few hospitals have implemented GMP, possibly because of economic constraints.

Awareness of quality control and assurance is also demonstrated by the high number of hospital pharmacies who have achieved certification (figure 3). Due to the existence of other implemented certification systems, in some countries such as France and Belgium ISO certification is

	Inpatients		Outpatients and other hospitals		Madisias for	C
Country	Sterile products	Non-sterile products	Sterile products	Non-sterile products	Medicines for clinical trials	Gene therap
All countries	44.0	65.7	19.0	24.0	30.5	1.8
Austria	76.5	88.2	32.4	29.4	52.9	8.8
Belgium	57.1	71.4	14.3	14.3	48.6	0.0
ВіН	16.7	83.3	0.0	0.0	16.7	0.0
Bulgaria	7.3	45.5	0.0	3.6	0.0	0.0
Croatia	27.5	75.0	0.0	0.0	5.0	0.0
Czech Republic	69.0	97.6	45.2	76.2	57.1	0.0
Denmark	100	100	85.7	85.7	100	28.6
Estonia	11.1	83.3	5.6	11.1	11.1	0.0
Finland	42.9	52.4	14.3	14.3	19.0	0.0
France	46.2	50.0	15.4	15.4	26.9	0.0
FYROM	18.8	43.8	6.3	0.0	6.3	0.0
Germany	43.9	50.0	13.3	16.3	26.5	2.0
Greece	43.3	80.0	30.0	56.7	50.0	0.0
Hungary	42.6	83.0	14.9	40.4	57.4	4.3
Ireland	0.0	3.3	0.0	0.0	0.0	0.0
Italy	44.7	50.0	19.3	21.1	24.6	4.4
, Latvia	21.4	60.7	0.0	0.0	0.0	0.0
Lithuania	50.0	75.0	0.0	0.0	25.0	0.0
Luxembourg	60.0	80.0	20.0	40.0	20.0	0.0
Netherlands	54.5	72.7	45.5	54.5	45.5	0.0
Norway	100	93.8	68.8	75.0	56.3	6.3
Poland	39.3	85.7	7.1	14.3	14.3	0.0
Portugal	60.0	64.0	28.0	36.0	44.0	4.0
Serbia	14.3	46.4	0.0	0.0	17.9	0.0
Slovakia	24.1	94.8	0.0	3.4	17.2	0.0
Slovenia	30.4	60.9	8.7	21.7	30.4	0.0
Spain	86.4	93.2	50.8	57.6	62.7	3.4
Sweden	93.8	68.8	81.3	68.8	81.3	0.0
Switzerland	72.2	72.2	27.8	27.8	38.9	0.0
UK	35.7	7.1	35.7	7.1	28.6	0.0

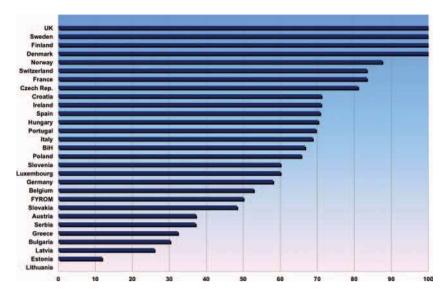


Figure 2 Percentage of pharmacies implementing good manufacturing practice (GMP) by country (n=949). BiH, Bosnia-Herzegovina; FYROM, former Yugoslav Republic of Macedonia.

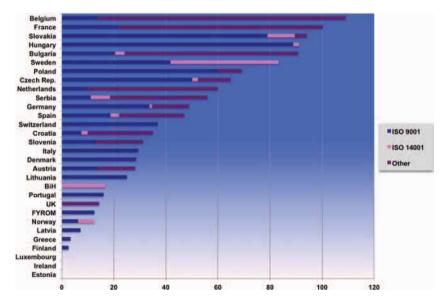


Figure 3 External certification (%) by country (n=973). Total may be >100% as some pharmacies have two different certificates. BiH, Bosnia-Herzegovina; FYROM, former Yugoslav Republic of Macedonia.

not the most commonly used accreditation standard, and, at least in Belgium, some pharmacies have two certificates (which explains the total percentage being >100%). There are large differences across Europe with some countries (Estonia, Ireland and Luxembourg) having no certification according to our data.

The survey suggests that the presence of quality control systems is highly dependent on the size of the hospital in question (table 3, n=986), with large hospitals more commonly having such systems. The quality control of chemical and physical elements is generally less robust than that of microbiological stability. Raw materials and finished products are well tested (67.3% and 67.9% of pharmacies, respectively) with packaging material less so (22.3%). In general the tests are performed in the pharmacy (67.3% of pharmacies) but also at external locations (67.9%) or in other laboratories of the same hospital (22.3%).

Limitations

In addition to some of the previously discussed and accepted limitations of the EAHP survey, since 2005 a number of eastern countries with low hospital pharmacy production and quality control have joined EAHP. This may have created a bias by increasing the true decline in such activities. Also the results concerning GMP are surprising and should be treated with caution; it is possible that some respondents may have misinterpreted the term 'GMP' (which means fulfilling the EU directive) as meaning a more general 'best practice'.

Discussion

The decrease in the numbers of hospital pharmacies involved in sterile batch production could be due to increased

	Quality con	trol		Test perform	Test performed					
Hospital size (by number of beds)	Chemical stability	Physical stability	Micro-biological stability	On raw materials	On packaging material	On finished product	In the pharmacy	In other hospital laboratory	External laborator	
All hospitals	25.3	25.9	41.8	67.3	22.3	67.9	67.3	22.3	67.9	
1-49	0.0	0.0	0.0	NA	NA	NA	NA	NA	NA	
50-99	6.8	6.8	11.4	100	0.0	0.0	100	0.0	0.0	
100-199	6.5	8.0	18.1	56.3	18.8	46.9	56.3	18.8	46.9	
200-299	15.7	19.4	25.9	62.9	14.3	51.4	62.9	14.3	51.4	
300-399	17.1	20.5	32.5	72.7	20.5	52.3	72.7	20.5	52.3	
400-599	17.5	17.5	45.6	61.7	11.1	66.7	61.7	11.1	66.7	
600-799	23.7	26.8	48.5	64.0	24.0	70.0	64.0	24.0	70.0	
800-999	32.2	33.9	57.6	56.3	21.9	65.6	56.3	21.9	65.6	
1000-1499	50.4	48.7	63.9	65.9	26.4	80.2	65.9	26.4	80.2	
1500-2000	59.6	55.3	72.3	83.8	35.1	73.0	83.8	35.1	73.0	
>2000	66.7	58.8	74.5	81.6	32.7	83.7	81.6	32.7	83.7	

n=463 respondents for type of material tested and n=471 respondents for laboratory location. Multiple answers are possible. NA, not applicable (no data).

reliance on industrial manufacture, as well as the concentration of production in larger hospital pharmacies. There are similar decreases in production activity in relation to individual preparations, at least for small and medium-sized hospitals. This development is regrettable in light of the needs of personalised medicine and the fact that only pharmacists are competent within hospitals to create such preparations. Nevertheless, the EAHP survey did not seek information about the outsourcing of production, which might have been relevant in terms of the results. It is also surprising that only 43.8% of the pharmacies surveyed offered centralised cytotoxic reconstitution. Even though only some hospitals are involved in oncology, this percentage is low with only 53.1% of oncology hospitals offering such a service (data not shown). We were unable to determine from the survey results

whether this is the result of outsourcing or of reconstitution in the ward, both of which practices contravene the recommendations of the International Pharmaceutical Federation (FIP) Basel statements of 2008.³ Also the preparation of intravenous admixtures needs to be improved as they can be very sensitive microbiologically and should therefore be prepared in the pharmacy as suggested in Basel statement 36.³ The low percentage of hospital pharmacies meeting this standard (max 23.5%) is therefore unsatisfactory.

Our data show that hospital pharmacies are not yet ready to prepare advanced medicines. This is not yet an acute need but may be so in the future. As regards personalised medicines, preparation competencies within hospital pharmacies should be maintained.

Hospital pharmacies in Europe in general show a good understanding of

quality control and assurance and have often achieved external certification. Nevertheless, the need to meet GMP requirements in the future may challenge some small pharmacies and the trends towards concentration in larger production facilities—as suggested by our results from 2000 and 2005—will probably continue.

Provenance and peer review Commissioned; internally peer reviewed.

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SURVEY

EAHP survey 2010 on hospital pharmacy in Europe: parts 4 and 5. Clinical services and patient safety

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ABSTRACT

Decentralised clinical services, with a pharmacist working in the ward at least 50% of the time or with pharmacists visiting the ward daily, are not very common in Europe. For-profit hospitals offer the service remarkably less than other hospitals, and 39.8% of hospital pharmacies offer clinical services occasionally. There is a variety of patient oriented clinical activities delivered by European hospital pharmacies, including the provision of drug information, pharmacokinetic consultations, therapeutic drug monitoring, management prevention of adverse drug reactions and medication errors. Hospital pharmacy involvement in managing the interface between primary and hospital care is less common. In general, clinical activities are not well documented. For inpatients, on average, only 14.7% and 21.9% of the hospital pharmacies that took part in the survey said they write down their interventions in the medical records and in pharmacy records, respectively. IT systems are broadly used in the provision of drug information but also in profiling patient medication and for dosage calculations. Patient safety is a major interest of hospital pharmacists and, on average, 55.0% of hospital pharmacies recorded that they have implemented a system to ensure patient safety.

INTRODUCTION

The European Association of Hospital Pharmacists' (EAHP) pan-European survey on hospital pharmacy practice is an important source in understanding the future challenges and needs for development in Europe. The methodology and the background of the 2010 survey were previously published in this journal. In this article, we present data on clinical services and implementation of safety procedures for patients.

RESULTS

Decentralised clinical services, with a pharmacist working in the ward at least 50% of the time or with pharmacists visiting the ward daily, are not very common in Europe (figure 1, n=981). Only a few countries (ie, the UK and Ireland) have developed these services to a significant extent. There is a remarkable difference between for-profit and non-for-profit hospitals in this respect: while for-profit hospitals offer these services on a European average of 3.2% and 3.5%, respectively, corresponding figures for not-for-profit hospitals are 9.5% and 10.3%, respectively. In general, hospitals offer clinical services in the ward occasionally (European average 39.8%, range by country 3.6–79.2%) with

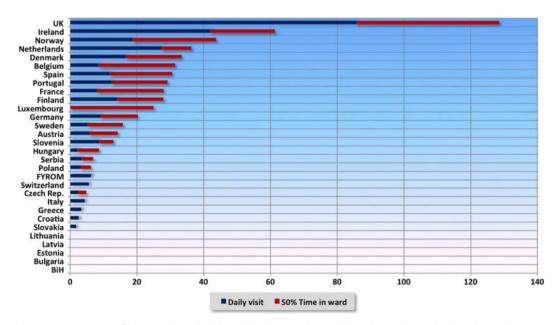


Figure 1 Percentage of pharmacies with either daily visits on the wards by pharmacists or having pharmacists working at least 50% of their time on the ward (n=981). Total may be >100% as some pharmacies have both services. BiH, Bosnia and Herzegovina; FYROM, Former Yugoslav Republic of Macedonia.

Table 1 Patient oriented activities by country (percentage of pharmacies with)

	TDM				Pharmacok consultatio		Patient car ADR (n=96	e service on 6)	Patient car concerning errors (n=9	medication
Country		Drug information	Patient visits at admission	Patient counselling at discharge	Inpatients	Outpatients	Inpatients	Outpatients	Inpatients	Outpatients
All countries	25.0	54.6	16.9	22.1	18.7	5.5	50.1	23.4	50.0	21.4
Austria	5.7	74.3	17.1	8.6	8.3	0.0	52.8	0.0	45.5	3.0
Belgium	23.5	64.7	23.5	23.5	23.5	0.0	52.8	0.0	80.6	2.8
BiH	16.7	50.0	33.3	66.7	33.3	0.0	16.7	0.0	50.0	0.0
Bulgaria	14.5	61.8	12.7	18.2	27.3	7.3	25.9	11.1	22.2	5.6
Croatia	29.0	51.6	22.6	19.4	7.7	5.1	22.5	2.5	7.7	0.0
Czech Republic	30.6	40.8	16.3	57.1	7.3	4.9	19.5	41.5	15.0	32.5
Denmark	16.7	66.7	16.7	16.7	16.7	0.0	50.0	33.3	100	16.7
Estonia	0.0	16.7	5.6	5.6	0.0	0.0	5.6	0.0	0.0	0.0
Finland	7.3	27.3	5.5	14.5	2.4	0.0	40.0	12.5	46.3	9.8
France	11.8	70.6	23.5	23.5	14.3	4.8	76.2	28.6	76.2	19.0
FYROM	5.9	17.6	23.5	52.9	18.8	0.0	37.5	0.0	25.0	0.0
Germany	27.8	68.5	24.1	11.1	35.4	2.0	54.0	5.0	59.2	7.1
Greece	9.4	78.1	31.3	28.1	3.3	3.3	46.7	46.7	48.4	48.4
Hungary	29.2	70.8	33.3	47.9	12.8	6.4	61.7	44.7	48.9	26.7
Ireland	46.4	67.9	39.3	39.3	60.7	10.7	71.4	25.0	89.7	34.5
Italy	55.6	64.1	10.3	31.6	0.9	0.0	77.8	32.5	69.6	28.7
Latvia	0.0	26.9	23.1	19.2	0.0	0.0	14.8	0.0	14.3	0.0
Lithuania	50.0	50.0	0.0	0.0	25.0	0.0	0.0	0.0	0.0	0.0
Luxembourg	16.7	50.0	0.0	50.0	20.0	0.0	60.0	40.0	80.0	40.0
Netherlands	53.3	40.0	6.7	13.3	100	100	80.0	30.0	100	30.0
Norway	25.0	33.3	25.0	41.7	20.0	0.0	20.0	26.7	42.9	35.7
Poland	6.8	37.3	11.9	8.5	0.0	0.0	31.3	0.0	23.5	0.0
Portugal	35.7	64.3	10.7	7.1	30.8	7.7	76.0	80.0	73.1	65.4
Serbia	0.0	61.3	0.0	0.0	28.6	3.6	70.4	22.2	56.7	16.7
Slovakia	17.2	41.4	0.0	0.0	3.4	0.0	31.6	12.3	22.4	10.3
Slovenia	30.0	50.0	20.0	15.0	39.1	4.3	52.2	8.7	39.1	4.3
Spain	31.5	50.6	15.7	22.5	45.8	27.1	74.1	81.0	80.0	78.3
Sweden	21.4	42.9	0.0	0.0	0.0	0.0	26.7	20.0	26.7	20.0
Switzerland	31.6	84.2	15.8	5.3	16.7	0.0	57.9	10.5	73.7	10.5
UK	34.6	50.0	46.2	53.8	64.3	50.0	76.9	61.5	100	85.7

ADR, adverse drug reactions; BiH, Bosnia and Herzegovina; FYROM, Former Yugoslav Republic of Macedonia; TDM, therapeutic drug monitoring.

Country	Anticoagulant therapy n=897	LLD	Antibiotics	CIN	Immunosuppressive therapy	Other	TPN n=959	Enteral nutrition
All countries	13.6	5.6	38.1	19.6	10.8	14.4	10.3	31.9
Austria	16.1	0.0	48.4	38.7	16.1	3.2	2.9	82.9
Belgium	12.9	3.2	41.9	12.9	0.0	9.7	20.6	52.9
BiH	16.7	0.0	66.7	0.0	0.0	33.3	0.0	33.3
Bulgaria	11.3	7.5	37.7	9.4	5.7	15.1	0.0	5.6
Croatia	10.5	7.9	28.9	2.6	7.9	5.3	0.0	20.0
Czech Republic	12.8	10.3	20.5	10.3	7.7	15.4	2.4	46.3
Denmark	0.0	0.0	0.0	16.7	0.0	0.0	50.0	0.0
Estonia	0.0	0.0	0.0	0.0	0.0	5.6	0.0	5.6
Finland	5.4	5.4	27.0	8.1	5.4	8.1	4.9	9.8
France	31.6	5.3	47.4	10.5	10.5	10.5	21.1	52.6
FYROM	18.8	6.3	37.5	6.3	0.0	12.5	0.0	0.0
Germany	13.5	6.3	50.0	35.4	9.4	15.6	9.2	54.1
Greece	43.3	30.0	60.0	40.0	40.0	46.7	9.7	0.0

Country	Anticoagulant therapy n=897	LLD	Antibiotics	CIN	Immunosuppressive therapy	Other	TPN n=959	Enteral nutrition
	037							
Hungary	20.0	15.6	48.9	22.2	15.6	20.0	9.1	25.0
Ireland	35.7	0.0	60.7	28.6	17.9	25.0	17.2	24.1
Italy	1.2	1.2	8.2	5.9	2.4	4.7	14.7	43.1
Latvia	0.0	0.0	18.5	0.0	0.0	3.7	0.0	0.0
Lithuania	33.3	0.0	100	33.3	66.7	66.7	0.0	0.0
Luxembourg	25.0	0.0	25.0	50.0	0.0	25.0	0.0	40.0
Netherlands	37.5	12.5	75.0	50.0	50.0	25.0	77.8	11.1
Norway	8.3	0.0	8.3	16.7	16.7	8.3	14.3	14.3
Poland	5.9	2.9	20.6	5.9	2.9	0.0	0.0	12.5
Portugal	4.2	0.0	66.7	54.2	37.5	8.3	19.2	53.8
Serbia	24.1	3.4	58.6	17.2	10.3	44.8	11.1	7.4
Slovakia	1.9	0.0	31.5	5.6	7.4	5.6	10.3	6.9
Slovenia	15.0	10.0	45.0	5.0	5.0	20.0	4.3	17.4
Spain	16.9	8.5	69.5	55.9	20.3	28.8	11.9	67.8
Sweden	0.0	0.0	0.0	0.0	0.0	7.1	0.0	0.0
Switzerland	5.6	0.0	5.6	5.6	0.0	0.0	16.7	72.2
UK	69.2	7.7	76.9	53.8	46.2	23.1	64.3	35.7

an increasing percentage proportional to size by number of beds. In 24.5% of hospitals (range by country 0.0% to 90.9%, n=990), technicians are involved in services in the ward mainly in relation to stocking (20.7%) and information activities (10.1%). Only in Denmark, The Netherlands and the UK is

counselling part of the technician's activities (>50% of the hospitals). In other countries, this practice is less usual and thus the average in Europe is only 4.9%.

There are a variety of patient oriented clinical activities in European hospital pharmacies (table 1). Drug information is the

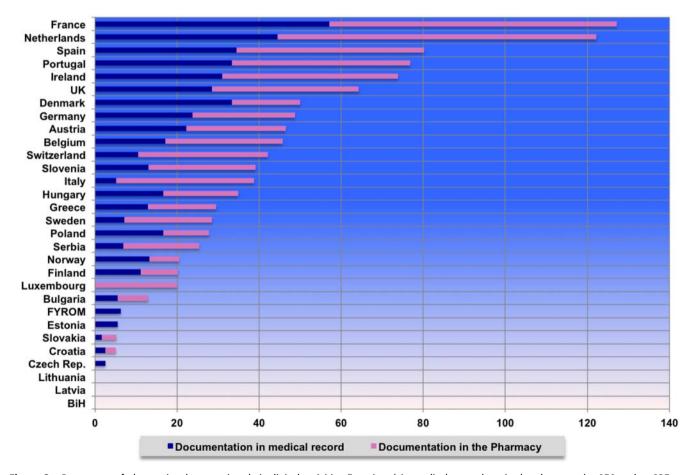


Figure 2 Percentage of pharmacies documenting their clinical activities (inpatients) in medicals records or in the pharmacy (n=950 and n=935, respectively). Total may be >100% as some pharmacies use both documentation systems. BiH, Bosnia and Herzegovina; FYROM, Former Yugoslav Republic of Macedonia.

Table 3 Use of IT technology in clinical services by country (n=984)

Country	Patient medication profiling	Drug information databases	Dosage calculation
All countries	31.4	62.2	27.0
Austria	11.4	88.6	45.7
Belgium	73.5	76.5	44.1
BiH	33.3	83.3	16.7
Bulgaria	31.5	25.9	1.9
Croatia	5.3	26.3	5.3
Czech Republic	14.3	76.2	31.0
Denmark	33.3	83.3	50.0
Estonia	0.0	29.4	5.9
Finland	24.4	53.7	9.8
France	68.0	84.0	12.0
FYROM	6.3	25.0	0.0
Germany	29.0	86.0	56.0
Greece	58.1	77.4	9.7
Hungary	27.7	78.7	14.9
Ireland	35.5	61.3	32.3
Italy	24.6	68.4	22.8
Latvia	15.4	3.8	3.8
Lithuania	0.0	0.0	0.0
Luxembourg	20.0	100	40.0
Netherlands	81.8	100	90.9
Norway	21.4	92.9	21.4
Poland	4.5	11.4	9.1
Portugal	92.3	34.6	50.0
Serbia	0.0	35.7	7.1
Slovakia	10.3	36.2	1.7
Slovenia	9.1	86.4	22.7
Spain	94.9	98.3	69.5
Sweden	0.0	83.3	38.9
Switzerland	44.4	88.9	50.0
UK	64.3	71.4	50.0

BiH, Bosnia and Herzegovina; FYROM, Former Yugoslav Republic of Macedonia.

most common of these (54.6% of pharmacies), and on average 29.2% of surveyed hospitals have a specific pharmacist dedicated to information services (n=989), corresponding to a median of 1.0 full time equivalent (n=273); 25.0% of pharmacies offer the service additionally for healthcare professionals and patients outside of hospital (n=967), mostly (90%) for free (n=242). In 21.2% of pharmacies (n=987), the drug information centre is a formal division or programme of the hospital. On average, half of hospital pharmacies also offer specific services for inpatients concerning prevention, monitoring, documenting, reporting and managing of adverse drug reactions and medication errors. The survey results indicate such services are not implemented to a similar level for outpatient services.

Pharmacokinetic consultation is offered for inpatients and outpatients and includes, in order of the most common categories: antibiotics (aminoglycosides, teicoplanine, vancomycin); antiepileptic drugs (carbamazepine, phenobarbitone, phenytoin); immunosuppressive drugs (ciclosporin, tacrolimus); and others such as lithium, digoxin, theophylline and warfarin (n=857). Therapeutic drug monitoring as an additional service to pharmacokinetic consultation is performed, on average, by approximately 25% of hospital pharmacies.

Management of the interface between primary and hospital care is not yet a priority of hospital pharmacists as, on average, only 16.9% of pharmacies offer this service on admission and 22.1% at discharge. There is large heterogeneity in the results between countries but not by size or type of hospital (data not shown).

Regarding counselling activities in hospital, the most common activity is related to the use of antibiotics, followed by enteral nutrition and cytotoxic induced nausea, with significant heterogeneity between countries and activities (table 2).

In general, the EAHP survey suggests that hospital pharmacy clinical activities are not well documented. On average, only 14.7% (inpatients) and 5.3% (outpatients) of pharmacies record their interventions in medical records (n=950). Documentation in the pharmacy is implemented in 21.9% (inpatients) and 10.2% (outpatients) of pharmacies (n=935). Again, there were notable differences across Europe (figure 2), with the countries in the geographic east generally indicating less recording of hospital pharmacy clinical activities.

There was a weak correlation (r²=0.3591) between the index of activity of pharmacies and the documentation index (defined as the total percentage of clinical activity in the ward and the total percentage of documentation per country, respectively) showing that documentation seems to be considered optional. Written standards are in use for drug information in 39.6% of hospital pharmacies, for pharmacokinetic consultation in 11.3%, for therapeutic drug monitoring in 18.5%, for enteral nutrition in 22.3% and for patient counselling in 22.1% of pharmacies (n=961), with large heterogeneity across European countries and a trend to more frequent use in large hospitals (data not shown).

IT systems are broadly used in drug information but also in profiling patient medication and for dosage calculations (table 3, n=984). Results from Latvia and Lithuania may demonstrate a need for improvement.

Patient safety is a major concern for hospital pharmacists and, on average, 55.0% of hospital pharmacies responding to the survey have implemented a system to ensure patient safety (figure 3, n=914), despite some discernible gaps, especially in southern and eastern parts of Europe. The type of hospital did not remarkably influence implementation but there was a small trend to higher percentages for larger hospitals. On average, 55.1% of hospital pharmacies have a clinical incident reporting system, 38.1% established a committee for safe medication practice and 35.2% have a dedicated team including physicians, pharmacists and nurses (n=928); 24.8% of pharmacies were involved in national surveys on safe medication practice (median 6 surveys/country with a median response rate of 81%, n=872) and 19.8% in campaigns (median 5 campaigns, n=701).

LIMITATIONS

In addition to the general limitations of the survey,¹ the definition of 'clinical activity' might be perceived differently, depending on cultural aspects in different countries. Also, the function of a pharmacist working on a ward can vary from country to country, as was clearly evident from the answers to the questions about activities of technicians. We were not able to differentiate more, and thus we have to take some bias into account.

DISCUSSION

Compared with the results of our survey in 2005,² it appears only small changes are visible in clinical practice in European hospital pharmacy (data not shown). The difference between US and European practice³—even taking into account the

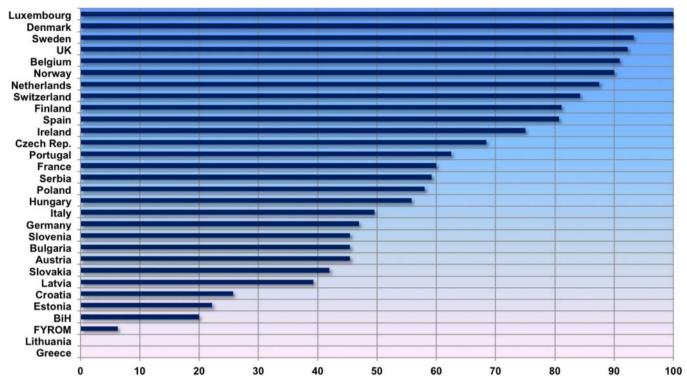


Figure 3 Percentage of hospital pharmacies with an implemented system to ensure patient safety (n=914). BiH, Bosnia and Herzegovina; FYROM, Former Yugoslav Republic of Macedonia.

limitations discussed above—is wide. In the USA, in 34% of hospitals, pharmacists work on the ward for 8 h/day³; in Europe, only 6% of pharmacies have pharmacists spending at least 50% of their time on the ward. In 71% of US hospitals, pharmacists review and approve all medication orders before the first dose is administered (except in procedure and emergency situations). We do not have specific data on this for Europe but the results on general clinical activities do not suggest such involvement. It is important to develop this role in terms of patient safety and proper use of medicines, as studies repeatedly indicate the value hospital pharmacists can bring to safe patient care in this area. Our data also show that development of these roles is of major interest to European hospital pharmacists.

The survey suggests that the level to which hospital pharmacists are documenting pharmaceutical interventions in medical records or in the pharmacy is quite low and should be improved to create more awareness of the added value of hospital pharmacists. The fact that a weak but still detectable correlation is evident between the index of activity of pharmacies and the documentation index could be interpreted as showing that good documentation helps persuade hospital administrations to provide the resources necessary to enable clinical pharmacy services.

Management of medication at the interface between primary and hospital care is generally not common in European hospitals. There is a need for improvement, as hospital pharmacists have a major contribution to make in reducing errors in this very sensitive field of patient care.

Key messages

- Clinical services are still not very well implemented in Europe
- ► There is a lack of documentation of clinical activities
- ▶ Patient safety is in focus of the activities of Hospital pharmacists in Europe but the management of the interface between hospitals and primary care needs some improvement

Contributors RF analysed the data and wrote the article. TM-G and JS reviewed the article.

Competing interests None.

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SURVEY

EAHP Survey 2010 on hospital pharmacy in Europe: Part 6. Education and research

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ABSTRACT

Hospital pharmacies in Europe are very involved in the education of pharmacy and medical students as well as in the training of technicians and nurses. The picture is similar regarding internal continuing education (which includes education on patient safety), but full or partial reimbursement of expenses is rare. Hospital pharmacists in Europe are involved in clinical research (mostly for clinical trials), drug evaluation and epidemiology studies. Oncology and general teaching hospitals are the most active in this field with general non-teaching hospitals carrying out less research.

INTRODUCTION

The pan-European survey on hospital pharmacy practice conducted by the European Association of Hospital Pharmacists (EAHP) is an important resource for those seeking to understand the future challenges and development needs of hospital pharmacies in Europe. The methodology and the background of the 2010 survey were previously described in this journal. In the last of these reports, we present some data on education and research in European hospital pharmacies.

RESULTS

Hospital pharmacies in Europe are very involved in the education of pharmacy and medical students as well as in the training of technicians and nurses (table 1), although countries differ substantially in their educational activities. At the upper end of the scale, 95.8% of hospital pharmacies in Portugal are affiliated to a pharmacy school (although this is not usually recorded), and 92.9% of hospital pharmacies in the UK are engaged in postgraduate education, the highest percentage in the countries surveyed.

As expected, general teaching hospitals are strongly involved in education but oncology hospitals are quite similar in terms of affiliation to schools and externships for pharmacists and technicians. Geriatric hospitals are affiliated with medicines schools like general teaching ones (table 2).

There is a clear trend for larger hospitals (>1000 beds) to have more educational activities than their smaller counterparts (data not shown), with forprofit hospitals being generally less engaged in such activities.

The situation is quite similar regarding internal continuing professional education (CPE) (table 3). In some countries, such as Greece and Latvia, pharmacies offer little CPE, while elsewhere, as in Denmark, the Netherlands and the UK, CPE is

very well developed. Fewer technicians are offered CPE compared to pharmacists and other staff members.

The situation regarding reimbursement is quite similar across countries: while paid time off for education is common (75.6% of pharmacies), full reimbursement (16.4%) or even partial reimbursement (38.7%) of expenses is less frequent (table 3).

Continuing staff education in relation to patient safety is common in Europe (figure 1) and parallels the provision of general CPE by country. The education offered includes attendance at national congresses, incidental seminars and university programmes.

Hospital pharmacists in Europe are involved in clinical research (mostly for clinical trials), drug evaluation and epidemiology studies (table 4). As expected, general non-teaching hospitals carry out less research. Oncology and general teaching hospitals are the most active in this field, with approximately a third of psychiatric, geriatric and other hospitals also participating in clinical trials.

There are huge gaps between countries. According to our survey, all hospitals in Denmark and the Netherlands are involved in clinical trials, but no such activity was reported in Lithuania or Latvia (figure 2). In general, participation in clinical and other studies is less common in south-east Europe with a few exceptions such as the Czech Republic and Hungary.

LIMITATIONS

In addition to the general limitations of the survey,¹ the data on education may be biased as we did not collect information on whether or not CPE is mandatory in individual countries. The data on research may also be biased as we were not able to identify the type of activity involved in participation in clinical trials, whether it be clinical participation, production of investigational medicinal products (IMPs) or only reconstitution of IMPs in the pharmacy.

DISCUSSION

CPE is a key issue for pharmacists as new developments in pharmaceutical science are continuous and can occur rapidly. CPE should be mandatory for hospital pharmacists as hospitals treating acute illnesses with complex and possibly risky medicines face difficult challenges. However, CPE is mandatory in only a few European countries. Our survey data indicate that hospital pharmacists are particularly interested in CPE, while hospital managers may consider CPE to be more of an attractive

 Table 1
 Educational activity in hospital pharmacies by country (% of pharmacies)

	Affiliation with tea	ching programmes (n=952)		Externship training (r	n=958)			
Country	Pharmacy school	Medical school	Technical college	Nursing school	Pharmacy students	Postgraduate pharmacisttraining	Technicians		
All countries	39.6	41.2	29.9	50.2	55.6	32.9	37.9		
Austria	8.3	30.6	11.1	80.6	27.8	25.0	13.9		
Belgium	39.4	39.4	21.2	60.6	75.8	42.4	36.4		
Bih	60.0	60.0	40.0	40.0	40.0	40.0	40.0		
Bulgaria	13.0	25.9	11.1	20.4	14.5	5.5	20.0		
Croatia	15.4	51.3	12.8	69.2	13.2	23.7	31.6		
Czech Rep.	75.0	45.0	57.5	42.5	87.8	41.5	48.8		
Denmark	83.3	16.7	83.3	50.0	83.3	16.7	100		
Estonia	11.1	16.7	16.7	16.7	5.6	5.6	5.6		
Finland	36.8	39.5	28.9	47.4	28.9	2.6	39.5		
France	36.8	31.6	21.1	57.9	36.8	26.3	47.4		
Fyrom	75.0	31.3	56.3	25.0	93.8	12.5	56.3		
Germany	28.3	43.4	11.1	80.8	57.8	37.3	23.5		
Greece	6.5	3.2	3.2	12.9	80.6	6.5	29.0		
Hungary	78.7	61.7	68.1	48.9	87.0	39.1	69.6		
Ireland	31.0	65.5	31.0	62.1	44.8	41.4	48.3		
Italy	42.2	36.2	15.5	34.5	65.8	71.8	13.7		
Latvia	0.0	32.1	0.0	35.7	10.7	3.6	0.0		
Lithuania	0.0	100	0.0	50.0	25.0	0.0	0.0		
Luxembourg	0.0	20.0	60.0	60.0	60.0	0.0	80.0		
Netherlands	75.0	62.5	62.5	62.5	100	62.5	75.0		
Norway	64.3	28.6	50.0	28.6	92.9	35.7	64.3		
Poland	34.3	25.7	34.3	28.6	70.0	10.0	40.0		
Portugal	95.8	83.3	91.7	83.3	92.3	34.6	92.3		
Serbia	11.5	42.3	30.8	61.5	21.4	35.7	64.3		
Slovakia	32.1	26.8	28.6	25.0	38.6	5.3	29.8		
Slovenia	40.9	68.2	31.8	72.7	34.8	26.1	52.2		
Spain	85.7	57.1	73.2	69.6	89.5	54.4	75.4		
Sweden	33.3	53.3	13.3	66.7	66.7	6.7	20.0		
Switzerland	42.1	42.1	10.5	57.9	63.2	52.6	21.1		
UK	64.3	57.1	71.4	57.1	85.7	92.9	100		

Bih, Bosnia-Herzegovina; Fyrom, the former Yugoslav Republic of Macedonia; Rep., Republic.

Table 2 Educational activity in hospital pharmacies by type of hospital (% of pharmacies)

	Affiliation wit	h teaching progra	ammes (n=943)		Externship training (n=950)			
Hospital type	Pharmacy school	Medical school	Technical college	Nursing school	Pharmacy students	Postgraduatepharmacist training	Technicians	
General teaching	58.5	69.4	63.8	43.5	72.0	46.0	54.3	
General non-teaching	30.4	36.6	25.7	22.2	48.6	28.8	28.3	
Oncology	43.3	46.7	50.0	33.3	61.3	16.1	45.2	
Psychiatric	23.8	54.8	23.8	19.0	31.0	16.7	23.8	
Geriatric	12.5	62.5	25.0	12.5	37.5	12.5	25.0	
Other	22.7	39.2	35.1	20.6	38.1	17.5	24.7	

Table 3 Internal continuing education activity (% of pharmacies)

	Continuing educa	ntion programmes (n=9	960)	Reimbursement (n=951)				
Country	Pharmacists	Technicians	Other staff	Paid time off	Fully reimbursed	Partially reimbursed		
All countries	50.1	40.2	20.8	75.6	16.4	38.7		
Austria	57.1	40.0	31.4	94.1	17.6	64.7		
Belgium	58.8	55.9	23.5	81.8	42.4	48.5		
Bih	40.0	40.0	20.0	80.0	20.0	0.0		
Bulgaria	56.4	36.4	16.4	49.1	7.3	21.8		
Croatia	17.9	28.2	2.6	76.3	13.2	44.7		
Czech Rep.	68.3	65.9	24.4	85.0	17.5	75.0		
Denmark	83.3	83.3	83.3	85.7	57.1	42.9		
Estonia	16.7	16.7	5.6	94.4	11.1	66.7		
Finland	57.9	31.6	28.9	84.2	42.1	57.9		
France	55.6	44.4	27.8	55.6	22.2	44.4		
Fyrom	75.0	37.5	0.0	81.3	0.0	31.3		
Germany	51.5	42.4	21.2	82.8	20.2	60.6		
Greece	9.7	3.2	6.5	64.5	0.0	3.2		
Hungary	52.2	50.0	17.4	59.6	14.9	40.4		
Ireland	55.2	37.9	27.6	69.0	3.4	51.7		
Italy	33.6	14.7	5.2	93.2	3.4	8.5		
Latvia	7.1	3.6	0.0	51.9	0.0	7.4		
Lithuania	33.3	33.3	33.3	33.3	0.0	33.3		
Luxembourg	40.0	80.0	60.0	80.0	20.0	60.0		
Netherlands	75.0	87.5	50.0	100	75.0	25.0		
Norway	61.5	53.8	23.1	92.9	42.9	50.0		
Poland	68.3	58.5	26.8	26.5	5.9	26.5		
Portugal	61.5	57.7	50.0	76.9	3.8	30.8		
Serbia	58.6	55.2	10.3	79.3	0.0	27.6		
Slovakia	50.9	47.4	28.1	77.2	17.5	36.8		
Slovenia	27.3	31.8	4.5	78.3	43.5	39.1		
Spain	64.9	45.6	22.8	63.6	20.0	36.4		
Sweden	75.0	66.7	58.3	83.3	33.3	25.0		
Switzerland	78.9	52.6	36.8	94.7	42.1	57.9		
UK	85.7	85.7	78.6	85.7	14.3	85.7		

Bih, Bosnia-Herzegovina; Fyrom, the former Yugoslav Republic of Macedonia; Rep., Republic.

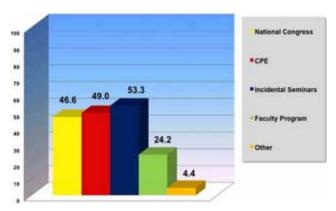


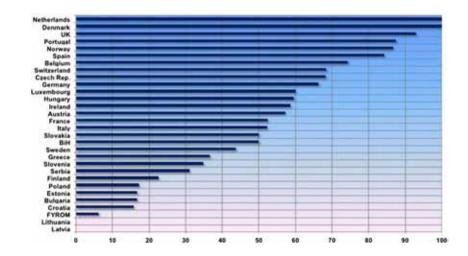
Figure 1 Education of staff in relation to patient safety (% of pharmacies, European average, n=935). CPE, continuing professional education.

option than a prerequisite to safeguard the patient. Reimbursement of individual expenditure for CPE is not common and many pharmacists have to spend their own money, time and resources in maintaining their skills despite the fact that CPE is a key issue for the quality and safety of patient care. In those hospitals that do provide CPE, it is mostly offered to pharmacists rather than to other staff. While pharmacists have the greatest responsibility for medicines, it is noteworthy that only approximately half of the hospital pharmacies surveyed also offer CPE to other staff members. Insufficient staff education threatens elements of the medication supply chain, for example the compounding and reconstitution of medicines, and heightens the potential risk to patient safety.

Pharmacists are important in the management of IMP and the fact that approximately half of the hospital pharmacies surveyed are involved in clinical trials underlines this fact. Nevertheless, there are huge gaps in participation across Europe. This may be

	In-patients			Out-patients			
Туре	Clinical trials	Drug evaluation	Epidemiology studies	Clinical trials	Drug evaluation	Epidemiology studies	
All hospitals	50.2	20.7	11.6	28.4	26.5	10.3	
General teaching	72.0	23.1	15.6	33.1	41.2	12.4	
General non-teaching	37.0	20.6	10.2	28.0	16.8	10.2	
Oncology	64.5	22.6	9.7	22.6	41.9	16.1	
Psychiatric	29.3	14.6	2.4	19.5	2.4	0.0	
Geriatric	30.0	10.0	20.0	50.0	20.0	0.0	
Other	35.7	15.3	7.1	17.3	21.4	6.1	

Figure 2 Involvement in clinical trials by country (in-patients, % of pharmacies, n=959). BIH, Bosnia-Herzegovina; FYROM, the former Yugoslav Republic of Macedonia; Rep., Republic.



due to different national attitudes and cultures, but may also be the result of lower industry interest in performing clinical trials in some countries.

We conclude that despite some regional differences, CPE and research are generally well implemented and common in European hospital pharmacies.

Competing interests None.

Provenance and peer review Not commissioned; internally peer reviewed.

REFERENCE

 Frontini R, Miharija-Gala T, Sykora J. EAHP Survey 2010 on hospital pharmacy in Europe: Part 1. General frame and staffing. Eur J Hosp Pharm 2012;19:385–387.



Identification number:						
	Country	,	7	Num	her	



SECTION I

HOSPITAL CHARACTERISTICS

1.	How many beds are served by your pharmacy?	
1.	In complete hospitalisation	In partial hospitalisation
	(the patient stays day + night)	(the patient stays during the day,
		part of the day, or only at night)
	beds	beds
2.	Tick the description which best fits your hospital(s)	•
	(A teaching hospital is a hospital affiliated to a university medical postgraduate level)	
	2.1. General Teaching hospital Yes	□ No
	2.2. General non Teaching hospital Yes	□ No
	2.3. Ophthalmic hospital Yes	□ No
	2.4. Oncology hospital Yes	
	2.5. Psychiatric hospital Yes	□ No
	2.6. Geriatric hospital	No
	2.7. Other	□ No
3.	What is your hospital(s)'s average bed occupancy po	ercentage for the last year ?
4.	What was the average duration of stay for inpatient (Round days to the nearest one decimal place, e.g. 6.1 days) days	s during the last year ?
5.	Is your hospital(s): (Tick the state	rement that best describes the situation of your pharmacy)
	5.1. A public (i.e. owned by the Government) Hospital	? Yes No
	5.2. A Church affiliated Hospital ?	☐ Yes ☐ No
	5.3. A private hospital ?	☐ Yes ☐ No
	5.4. Other ?	☐ Yes ☐ No
6.		tement that best describes the situation of your pharmacy)
	6.1. A profit making institution ?	☐ Yes ☐ No
	6.2. A non profit making institution?	☐ Yes ☐ No



7.	Personnel						
	7.1. How many nurses, calculated in Full Time Equivalent (FTE) are employed in the hospital(s) served by your pharmacy?						
	7.2. How many doctors, calculated in Full Time Equivalent (FTE) are employed in the hospital(s) served by your pharmacy?						
	A Full Time Equivalent (FTE) is a measure to convert total staff numbers including part time and full time personnel into a single figure for purposes of comparison. One FTE is the standard number of hours worked in your country for a specific category of staff.						
	Example: In Italy, 1 FTE in hospital pharmacy is 42 hours. Therefore, a hospital with one pharmacist who works 21 hours and one who works 42 hours per week has 1.5 FTE pharmacists. The number of hours per FTE varies from profession to profession and from country to country.						
8.	Is the hospital pharmacy director responsible for other departments in the hospital?						
	Yes If Yes, mark all that apply: (Tick one or more if applicable)						
	8.1. Sterilisation						
	8.2. Infection Control						
	8.3. Medical Analysis Lab.						
	8.4 Medical devices						
	8.5 Waste Management						
	8.6.Other						
9	To whom is the pharmacy director responsible ?						
٦.	(Tick the statement that best describes the situation of your pharmacy)						
	9.1. To the hospital Chief Executive Officer (Hospital Director) Yes No						
	9.2. To an outside pharmacy Director \square Yes \square No						
	9.3. To a contract administrator						
	9.4. To a clinical medical Director						
	9.5. To a local Authority						
	9.6. To nobody						
	9.7. Other						
10.	As a percentage of the total hospital budget, what is the total cost of: (Round the percentage to one decimal place)						
	10.1. Operating the pharmacy (all expenses including						
	salaries, drugs, sterile fluids, supplies)?						
	10.2. The budget only for the acquisition of drugs for the past year?						
11.	Has the pharmacy director freedom to allocate some resources within the hospital budget to his department?						
	☐ Yes ☐ No						



☐ Yes

☐ No

12. Is there a budget:	(Tick the state	ement that best describes th	ne situation of your pharmacy)
12.1. For pharmacy equipment?	☐ Yes	□ No	
12.2. For research in your pharmacy?	☐ Yes	□ No	
12.3. For clinical audit?	☐ Yes	□ No	
SECTION II PHARMACY CHARACTERISTIC II.1. PHARMACY STAFFING	<u>s</u>	To the state of th	
13. How many Full Time Equivalent personal (Round number to one decimal place) A) Personnel in the hospital pharmacy		your pharmacy ?	
13.1. Pharmacists			,
13.2. Trainee pharmacists (interns)			
13.3. Pharmacy students			
13.4. Prescriptionists (Bachelor of Scien	ice in Pharmac	Y) (if applicable)	
13.5. Qualified pharmacy assistants / Te			
13.6. Non qualified pharmacy assistants			
13.7. Cleaning personnel (0 if cleaning cer			
13.8. Administrative Staff			
13.9. Nurses			
13.10. Others			
B) Personnel in the hospital: Are there			
of the hospital pharmacy staff?	☐ Yes	□ No	
13.11. Pharmacists			,
14. How many hours per day is your ph (In each case, enter the total number of hours open		and available to pro	vide service?
14.11. Monday to Friday	□ No □		
14.12. Saturday	□ No □		7
14.13. Sunday	□ No [,	VL
15. Does your pharmacy provide a 24 h	our on call se	rvice?	



16.	Is there a residency service in the hospital(s), with an on call plnight?	harmacist living in the h	ospital at
	☐ Yes ☐ No		
II.2.	INPATIENT DRUG DISTRIBUTION SERVICES		
17.	Drug distribution services	(Tick one or more if a	pplicable)
	17.11. Have you a centralised pharmacy service : drug distribution is made by the central pharmacy ?	Yes	□ No
	17.12. Have you decentralised pharmacy services: drug distribution is made by satellites (i.e. ward based pharmacy outlets supplied from the central pharmacy)?		□ No
	17.13. Have you patient oriented distribution with medications suppli to each individual patient (i.e. unit dose drug distribution)?	_	□ No
18.	Use of bar codes in the drug distribution system in your hospit	(Tick one or more if a	pplicable)
	18.11. Do you use EAN-barcodes in the stock management of the me products (product receipt and/or preparation of internal distribution)		□No
	18.12. Do you use the barcodes printed by your supplier in the stock of medical devices (product receipt and/or preparation of inter-	rnal distribution)?	□ No
	18.13. Do you label the medicinal products prepared in your pharmac	ey with bar code?	□ No
	18.14. Does hospital staff use barcode readers for manual picking of products in your pharmacy?	medicinal	□ No
	18.15. Does hospital staff use or plan to use barcode readers at the be information about the dispensation of medicine products to the		□ No
19.	Drug distribution system	(Tick one or more if a	pplicable)
	(Definitions: An individual patient drug supply system is one in which drugs are a basis, for several days, and a medication profile is kept for each inpatient at the phasupplied in unit dose package.		
	A 24 hour unit-dose dispensing system is a particular kind of individual patient drudispensed for each patient on an individual basis, but for not more than 24 hours an inpatient at the pharmacy. The medications are dispensed in single unit dose package	nd a medication profile also kep	ot for each
	19.11. Have you an individual patient supply system ?	\(\sigma\) Yes	□ No
	If Yes, for how many beds?		
	19.12. Have you a 24 hours unit dose dispensing system ?		☐ No
	If Yes, for how many beds?		
	19.13. Have you a ward stock system?	Q Yes	□ No



20. Drug distribution and robotics	→ do you use :	(Tick one or more if applicable)
Computerised picking systems and robotic sy Computerised drug trolleys are also used in	vstems are now used in some hospital pha some hospitals at ward level.	rmacies.
20.1. Manual picking of medicine	s ?	
☐ Yes ☐	No	
20.2. Computer dispensing machi	nes (e.g. ATC machine) to pick do	ses for individuals?
☐ Yes ☐	No	
20.3. Computer picking systems to		Machine)?
Yes 20.4. Robotic picking systems to	No nick individual natient supplies (e	g APS Robot)?
Yes	No	.g. / If 5 Roboty.
20.5. Integrated computer systems	s for ordering, picking and ward st	orage (e.g. Pyxis)?
☐ Yes ☐	No	
21. Clinical pharmacy services → h	nave vou :	(Tick one or more if applicable)
21.1. Centralised clinical pharmacy serv	·	
daily?	□ No	
21.2. Centralised clinical services and ph	narmacists occasionally visiting pa	tient care areas but not on a daily
basis?	□ No	
21.3. Decentralised clinical services and	pharmacists spending at least 50 %	% of their time in the wards/patient
care areas?	□ No	
22. Do you assign clinical services t	o pharmacy technicians in your	hospital? • Yes • No
23. If Yes to question 22, what task applicable)	xs are assigned to pharmacy tech	nicians? (Tick one or more if
23.1. ward stock	☐ Yes ☐ No	
	☐ Yes ☐ No	
23.2. drug information		
23.3. patient counselling		
23.4. member of committees	Yes No	
23.5. member of audit	☐ Yes ☐ No	
23.6. other	☐ Yes ☐ No	



24.	In the patient care areas (Tick one or more if applicable		lers wa	rd sto	ock drugs from your pharmacy ?
	24.1. Nursing staff		Yes		No
	24.2. Pharmacy staff		Yes		No
	24.3. Medical staff		Yes		No
25.	Does your pharmacy pr	ovide intr	avenoi	us (I.V	7.) admixture services? Tick one or more if applicable)
	□ No				
	☐ Yes, pharmacy prepa	ares nearly	all I.V	. adm	ixture products for almost all patient care areas
	Yes, pharmacy prepared hospital(s) (e.g. ICU,		all I.V	. adm	ixture products but only for special units within the
	☐ Yes, pharmacy prep	ares total p	arente	ral nu	trition (TPN)
	☐ Yes, pharmacy prepa	res cytoto	xic me	dicatio	ons
26. W	hich of the following are	under the	contr	ol of y	your pharmacy? (Tick one or more if applicable)
26.2. 26.3. 26.4. 26.5. 26.6. 26.7.	Intravenous fluids Haemodialysis fluids Irrigation fluids Premixed I.V. solutions I.V. fluid administration se Infusion pumps and contro General anaesthetics other	llers 🗖 Y		0 0 0	26.13. Tax free alcohol 26.14. Chemical reagents 26.15. Enteral nutrition products Yes 26.16. Investigational drugs of agents Yes No 26.17. Wound care products Yes No 26.18. Sutures Yes No 26.19. Surgical instruments Yes No
26.9. 26.10 26.11	Medical gases Stable blood derivates Labile blood derivates Radiographic contrast ma	☐Yes ☐Yes ☐Yes		0 0	26.20. In vitro diagnostic tests (e.g. urinalysis sticks, glucose meters) 26.21. Cytotoxic drugs 26.22. Medicines 26.23. Other



SECTION III

COMPUTERISATION

(If your department is in the midst of installing a computer system, answer as though the installation was completed)

27. Equipment	
Has your pharmacy a computerised system?	w l
☐ Yes ☐ No	
If yes, is it for: (Tick one or more if applicable)	
27.1. getting the prescriptions from the wards?	☐ Yes ☐ No
27.2. stock control and stock distribution?	☐ Yes ☐ No
27.3. drug consumption	☐ Yes ☐ No
27.4. patient medication profiling?	☐ Yes ☐ No
27.5. outpatient drug distribution?	☐ Yes ☐ No
27.6. drug information databases (Medline, Micromedex) ?	☐ Yes ☐ No
27.7. dosage calculation?	☐ Yes ☐ No
27.8. sterile production control?	☐ Yes ☐ No
27.9. compounding?	☐ Yes ☐ No
27.10. product release	☐ Yes ☐ No
28. Mainframe	(Tick one or more if applicable)
28.1. Is the pharmacy a part of the hospital(s)'s mainframe compute	er system ?
	☐ Yes ☐ No
28.2. Has the pharmacy a stand alone system that interfaces with the	e mainframe or other departments?
	☐ Yes ☐ No
28.3. Has the pharmacy a stand alone system that does not interface departments?	e with the mainframe or other
-	☐ Yes ☐ No
	1
29. Is there at least one personal computer in your pharmacy	?
☐ Yes ☐ No	
30. Is your pharmacy connected to Internet?	
☐ Yes ☐ No	
— - · · ·	



SECTION IV

PHARMACEUTICAL PRODUCTION

31. Do you have a government lic	ence for t	the manufacture of :	(Tick one or more if applicable)
31.1. Sterile pharmaceuticals for use in 31.2. Non sterile pharmaceutical for use in 31.3. Sterile pharmaceuticals for use in 31.4. Non sterile pharmaceuticals for us 31.5. Drugs for clinical trials? 31.6. Gene therapy	e in the ho other hos	ospital? pitals or in patients' homes?	
32. Does your pharmacy prepare	the follow	wing in batches for storage	? (Tick one or more if applicable)
32.1. Sterile pharmaceuticals	\square Yes	\square_{No}	
32.2. Non sterile pharmaceuticals	Yes	□No	
32.3. Laboratory reagents	□Yes	\square No	
33. Does your pharmacy prepare (Tick one or more if applicable)33.1. Sterile pharmaceuticals33.2. Non sterile pharmaceuticals	Yes Yes	wing for individual patients No No	s on prescription ?
34. Does your pharmacy operate (Tick one or more if applicable) 34.1. Chemical stability? 34.2. Physical stability? 34.3 Microbiological safety? ☐ Yes	s No	, .	nd analytical procedures for:
35. Does your pharmacy follow G (GMP: Good Manufacturing Practice)	MP direc	ctive for the manufacture o	f all products ?
☐ Yes ☐ No			
36. Does your pharmacy use a wr has been discovered? Yes No	itten pro	cedure for the recall of all	batches produced if an error



37. When calculating the costs of production, (Tick one or more if applicable)	what is taken in account in your system?
37.1. Raw material costs □Yes	s □No
37.2. Labour costs □Yes	s □No
37.3. Depreciation of equipment	M (E / 1
37.4. Quality control □Ye	s \square No
38. Does your pharmacy sell products to other	r hospitals or outside pharmacies ?
☐ Yes ☐ No	
39. If Yes to question 38, do you operate for p	profit ?
☐ Yes ☐ No	
40. Has your pharmasy a Baanas to sall and	tate to other beenitels ?
40. Has your pharmacy a licence to sell produ	_
Ties Tivo Tivot our	gatory
SECTION V QUALITY ASSURANCE & CONTROL	
41. Are tests (analytical, microbiological, pyr (Tick one or more if applicable)	ogen tests) carried out ?
41.1. Tests are carried out Yes N	0
If, Yes, tests are carried out on the following:	
41.1.1. Chemical raw material Yes N	0
41.1.2. Packaging materials Yes N	0
41.1.3. Finished batches Yes N	o .
42. If tests are carried out (question 41), is th	e analysis done: (Tick one or more if applicable)
	Yes \square No
	Yes \square No
1 1	Yes □No



43. Is there a formal quality assurance process that u (Tick one or more if applicable)	ses written standards for the following?
43.1. Drug dispensing	s \square No
	$_{ m S}$ $\square_{ m No}$
43.3. Clinical pharmacy services :	
43.3.1. Clinical trials □Ye	es \square No
43.3.2. Pharmacokinetics □Y	es \square No
43.3.3. Drug treatment monitoring □Y	es \square No
43.3.4. Drug Information Services □Y	es \square No
43.3.5. Patient Counselling	Yes □No
43.3.6. Anticoagulant clinic	Yes □No
43.3.7. Lipid Clinic	Yes □No
43.3.8. Pain Control Team	Yes □No
43.3.9. Enteral nutrition	res \square No
43.3.10. Other	∕es □No
43.A.1. ISO 9001	(Tick one or more if applicable)
SECTION VI ANALYTICAL AND CLINICAL CHEMISTRY CO	<u>ONTROL</u>
44. Are drug level analysis carried out in your pharma	cy itself ?
☐ Yes ☐ No	
45. If Yes, are blood samples collected by a member of	your pharmacy staff?
☐ Yes ☐ No	





SECTION VII

OUT PATIENT PHARMACY SERVICES

(Definition: for the purpose of this survey, outpatients are considered to be either ambulatory patients, patients being discharged, hospital staff, homecare patients, and the general public)

46.	Does your hospital(s) provide pharmacy service to any of these patients?
	Yes, through the hospital in inpatient pharmacy department (a)
	Yes, through a separately licensed outpatient pharmacy (b)
	Both a) and b) above No
	INO
46.A	Is the source and price of the drugs for outpatients the same?
	☐ Yes ☐ No
47.	Does your pharmacy routinely provide patients with medication at discharge from the hospital?
	□ Yes □ No
48.	If Yes to question 47, do you supply:
48.1	all patients?
48 2	only some patients (e.g. AIDS, cancer)?
10.2	e only some panents (e.g. 11128, cancer).
49.	If Yes to question 47, how many days' supply is given to the patient?
42.	11 Tes to question 47, now many days supply is given to the patient:
50.	Do you supply to outpatients, for administration at home : (Tick one or more if applicable)
50.1	. Cytotoxic injections ?
	. Total parenteral nutrition solutions?
	. Analgesic infusions?
	. Antibiotic infusions?
50.5	. Routine prescribed medication ?
51.	Do you charge a fee to outpatients for these services ?
	Never
	Yes, for some patients only Yes, for some drugs only
_	1 cs, for some patients only





PHARMACY PRACTICE

52. Is your pharmacy reactions (prevent							se drug
52.1. Inpatients?	Yes	□No	<i>O</i> , 1	٥,	0 0 7		
52.2. Outpatients?	□Yes	\square_{No}					
52.3. None ?	□Yes	□No					
53. Is your pharmacy (prevention, monit						ng medica	ation errors
53.1. Inpatients ?	Yes	\square_{No}	_				
53.2. Outpatients?	□Yes	\square_{No}					
53.3. None ?	□Yes	\square No					
54. For pharmacist int medical record for				s a writte	en report	put in the	e patients'
54.1. Inpatients?	□Yes	\square No					
54.2. Outpatients?	□Yes	\square No					
54.3. None ?	□Yes	□No					
55. For every pharmacy pharmacy for at le 55.1. Inpatients? 55.2. Outpatients? 55.3. None?	ast 80% o □Yes □Yes		ing patient	care, is a	written r	eport rec	orded in your
56. Do pharmacists pa	rticipate i	n:	For inp	atients	For outp	atients	None
56.1. Research (including	g clinical d	lrug trials) ?	□Yes	\square No	□Yes	\square No	□Yes □No
56.2. Medicine or drug u programmes (MUE.		on	□Yes	□No	□Yes	□No	□Yes □No
56.3. Pharmaco epidemio	,	ıdies ?	□Yes	□No	□Yes	□No	□Yes □No



57. With regard to medic	eal devices, does your phar	macy participates in : (Tick one or	· more if applicable)
57.1. Selection ?	□Yes □No		
57.2. Evaluation ?	□Yes □No	Marriage	
57.3. Purchasing?	□Yes □No		
57.4. Vigilance ?	□Yes □No		
	our pharmacy in the decision describes the situation of your pho	ons about nutrition support ? urmacy)	
58.1. Participation in TI	PN team only	□Yes □No	
-	PN/Enteral nutrition team	Yes No	
58.3. Not involved in de	ecisions about nutrition pres	cription Yes No	
59. Does your pharmacy (A pharmacokinetic consultation or al/written follow-up with the	tion consists of at a minimum revi	consultations for: ew of clinical laboratory or serum drug c	oncentrations and
59.1. Inpatients ?	□Yes □No		
59.2. Outpatients?	□Yes □No		
59.3. None ?	□Yes □No		
60. For which following of provide pharmacoking		· ·	
	Yes No	60.8. Tacrolimus	or more if applicable) Yes No
60.1. Aminoglycoside 60.2. Carbamazepine	Yes No	60.9. Theophylline	Yes No
60.3. Cyclosporine	Yes No	60.10.Teicoplanin	Yes No
60.4. Digoxin	$\square_{\mathrm{Yes}} \square_{\mathrm{No}}$	60.11. Vancomycin	□Yes □No
60.5. Lithium	□Yes □No	60.12. Warfarin	□Yes □No
60.6. Phenobarbitone	□Yes □No	60.13. Others:	□Yes □No
60.7. Phenytoin	□Yes □No		



61. For which following drug therapies d provide additional clinical consultation		macy routin	ely (Tick one or more if applicable)
61.1. Anticoagulant clinic prescribing	□Yes □	No	
61.2. Lipid clinic prescribing	□Yes □	No	
61.3. Antibiotic therapy	□Yes □	No	
61.4. Cytotoxic induced nausea	□Yes □	No	
61.5. Immunosupresive therapy	□Yes □	No	
61.6. Other	□Yes □	□No	
SECTION IX DRUG INFORMATION SERVICES 62. Is there a specific pharmacist on your Yes No		d to the pro	vision of drug information service ?
63. If Yes to question 62, enter the total f assigned to drug information service			
64. Is there a drug information centre as Yes No	a formal divis	ion (or prog	ramme) within your pharmacy?
65. Does your pharmacy provide drug info			s outside the hospital ?
65.1. U Yes			
65.1.1. With a charge for th	is service	□Yes □	No
65.1.2. With no charge for t	his service	□Yes	No
65.2. u No			



66. Has your pharmacy a contract with another hospi	ital to obtain	n drug i	nformation	service ?	
66.1. Yes 66.1.1. With a charge for this service 66.1.2. With no charge for this service 66.2. □ No	□Yes □Yes	□No □No			
SECTION X HOSPITAL COMMITTEES		•			
67. Indicate the existence of hospital committees, and apply to your hospital(s):	Existence the hosp	e in	Participation Participation Participation	ation	ıll tha
67.1. Drug and Therapeutics		□ No	Yes	□ No	
SECTION XI DRUG FORMULARY MANAGEMENT SYST	EM_				
68. Is there a drug formulary in your hospital(s)? ☐ Yes ☐ No					
69. How many chemical entities are in your formulary	y ?				
70. How many products are in your formulary?					



71. How often is your formulary updated? (Tick	k the statemer	nt that best des	cribes the situ	uation of your pharmacy)
every year				
every 2 years				
■ > 2 years				
72. What does your formulary contain?			(Tick or	ne or more if applicable)
72.1. Price information		□Yes	\square No	
72.2. Dosage/ prescribing information		□Yes	\square No	
72.3. Hospital drug use policies		□Yes	\square No	
72.4. Local bacterial sensitivity to antibiotics		□Yes	□No	
72.5. Antibiotic prescribing protocols for surgical p	prophylaxi	\square Yes	\square No	
72.6. Antibiotic prescribing protocols for treatment	t of infection	ons \P Yes	\square No	•
73. What type of buying group do you use to pure	chase drug	gs ?	(Tick or	ne or more if applicable)
73. What type of buying group do you use to pure 73.1. National multi hospital alliance	chase drug	gs ?	(Tick or	ne or more if applicable)
		_	(Tick or	ne or more if applicable)
73.1. National multi hospital alliance	□Yes	□No	(Tick or	ne or more if applicable)
73.1. National multi hospital alliance 73.2. Regional group	□Yes □Yes	□No □No □No	(Tick oi	ne or more if applicable)
73.1. National multi hospital alliance73.2. Regional group73.3. Local group	□Yes □Yes □Yes	□No □No □No	(Tick oi	ne or more if applicable)
73.1. National multi hospital alliance73.2. Regional group73.3. Local group	□Yes □Yes □Yes □No	□No □No □No		
 73.1. National multi hospital alliance 73.2. Regional group 73.3. Local group 73.4. You do not participate in group purchasing 	☐Yes ☐Yes ☐Yes ☐No	□No □No □No		
 73.1. National multi hospital alliance 73.2. Regional group 73.3. Local group 73.4. You do not participate in group purchasing 74. What percentage of medicines up to 100 % (in 	☐Yes ☐Yes ☐Yes ☐No	□No □No □No) are purcl	
 73.1. National multi hospital alliance 73.2. Regional group 73.3. Local group 73.4. You do not participate in group purchasing 74. What percentage of medicines up to 100 % (in 74.1. Wholesalers? 	☐Yes ☐Yes ☐Yes ☐No	□No □No □No) are purch	





SECTION XII

TRAINING AND STAFF DEVELOPMENT PROGRAMMES

75. Is your hospital(s) affiliated with any of the following tead (Affiliation is defined as a routine training site for students, residents, inter The employment of a salaried pharmacy student does not constitute an affil (Tick one or more if applicable)	ns, externs or other trainees.
75.1. University Pharmacy School	□Yes □No
75.2. Nursing school	□Yes □No
75.3. University Medical School	□Yes □No
75.4. College offering pharmacy technician training	□Yes □No
75.5. None of the above	
76. Does your pharmacy:	(Tick one or more if applicable)
76.1. Serve as externship training site for pharmacy students?	☐Yes ☐No
76.2. Offer a post graduate pharmacy training programme?	□Yes □No
76.3. Is involved in technician staff training programme?	□Yes □No
76.4. None of the above ?	
77. Has your pharmacy an internally organized continuing ed to enhance the knowledge or skills of :	ducation programme designed (Tick one or more if applicable)
77.1. Pharmacists?	
77.2. Pharmacy technicians?	
77.3. Other pharmacy staff?	
77.4. None of the above ?	
78. Concerning continuing education for professional staff, d	
78.1. Allows paid time off for continuing education programmes ? 78.2. Pays all the expenses ? 78.3. Pays at least some of the expenses, e.g. registration fees ? 78.4. None of the above ?	(Tick one or more if applicable) Yes No Yes No Yes No



79. If a specialization in hospital pharmacy is established in your country, how many pharmacists (in full time and part-time employment) have this specialization in your hospital pharmacy?
79.1. Number of pharmacists with the specialization in hospital pharmacy in your pharmacy:
79.2. Total number of pharmacists in your pharmacy:
80. Do pharmacists in your hospital pharmacy have also other specializations?
☐ Yes ☐ No
If yes, name the specializations they have and indicate the number of pharmacists with this specialization
80.1 Specialization in clinical pharmacy 80.1.1. Number of pharmacists with the specialization in clinical pharmacy in your pharmacy:
80.2. Other specialization (name of the specialization):
80.2.1. Number of pharmacists with this specialization in your hospital pharmacy:
80.3. Other specialization (name of the specialization):
80.3.1. Number of pharmacists with this specialization in your hospital pharmacy:
80.4. Other specialization (name of the specialization):
80.4.1. Number of pharmacists with this specialization in your hospital pharmacy:
80.5. Other specialization (name of the specialization):
80.5.1. Number of pharmacists with this specialization in your hospital pharmacy:
81. Have you experienced any shortages of pharmacists in your hospital pharmacy in the past 2 years? □ Yes □ No
82. Have you experienced any shortages of pharmacy technicians in your hospital pharmacy in the past 2 years?





SECTION XIII

PATIENT SAFETY

83. Is there a Patient Safety System implemented in your hosp		
84. Was your hospital involved in any activities conducted in you safety in the last year?	our country in the	field of patient
84.1. national survey in hospitals Number of surveys	Yes e rate (if known)	□ No
84.2. campaigns Number of campaigns Title of campaign		□ No
85. Was professional staff in your hospital pharmacy involved in educational programmes on safe medication practice issues in the 85.1. national congress 85.2. continuous professional development programmes 85.3. incidental seminars 85.4. education included in faculty programme 85.5. other	•	or continuing No No No No No No
86. Does your hospital have a: 86.1. policy on safe medication practice? 86.2. committee for safe medication practice? 86.3. teams doctor –pharmacist – nurse with defined system for medication errors reporting? 86.4. clinical incident reporting system?	☐ Yes☐ Yes☐ Yes☐ Yes☐ Yes☐ Yes☐ Yes☐ Yes	□ No □ No □ No □ No



wagulaw bagig (mayo than 500/ \) /T: 1		menteu n	n your hospital
regular basis (more than 50%)? (Tick one or more if appl 87.1. unit dose dispensing	icabie)	Yes	□ No
87.2. centralized cytotoxic reconstitution		Yes	☐ No
87.3. centralized intravenous administration service		Yes	☐ No
87.4. therapeutic drug monitoring		Yes	☐ No
87.5. drug information		Yes	☐ No
87.6. patient visits at admission		Yes	☐ No
87.7. patient counselling at discharge		Yes	☐ No
87.8. others		Yes	☐ No

End
Thank you for your cooperation!



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