Using a quality improvement approach to optimise antimicrobial prescribing

Dr Jacqueline Sneddon, Glasgow, Scotland EAHP ACADEMY SEMINAR Antibiotic Stewardship for Beginners





## Disclosure of Relevant Financial Relationships

### **NO DECLARATIONS**

# Questions about quality improvement in antimicrobial stewardship

Quality improvement interventions require collection of large amounts of data

No









#### **Overview of session**

- Antibiotic use in hospitals what are the problems
- Quality improvement methodology
- Audit and feedback
- Quality indicators
- Sharing results of interventions

### Problems with antibiotic use in hospitals

#### Unnecessary use

e.g. viral infections, self-limiting infections, uncertain diagnosis

#### Sub-optimal use

Remember the 5 rights: RIGHT CHOICE

RIGHT DOSE RIGHT FREQUENCY RIGHT ROUTE RIGHT DURATION

### Measurement for improvement

- Measurement has traditionally been used in research but more recently has been used in benchmarking and scrutiny within healthcare.
- Quality improvement methodology within healthcare has expanded rapidly over the past ten years but effective data capture is a key factor in success.
- Electronic systems can capture data to provide quantitative and qualitative information for monitoring longitudinal trends and changes in practice. However manual collection of data through clinical audit may be required in many hospitals.
- When collecting data we need to think carefully about our specific reasons for collecting it, as this will inform the type and quantity of data needed.

# Types of data collection

	IMPROVEMENT	ACCOUNTABILITY	RESEARCH	
Purpose	Understanding of Process Evaluation of change To bring new knowledge into daily practice	Comparison Reassurance	To discover new knowledge	
Data	Gather just enough data to learn and complete another cycle	Large amounts of data on ongoing basis	Gather as much data as possible 'just in case'	
Duration	Short period of time - weeks, months Small 'tests of change' accelerates the rate of improvement	Medium - long duration Longitudinal trends and historic data	Can take long periods of time to obtain results	
Analysis	Run charts or statistical process control charts	League tables/benchmarking achievement of target	Traditional statistical tests	

#### Choice of approach for antimicrobial stewardship

- Within antimicrobial stewardship programmes qualitative data is often used to influence antimicrobial prescribing behaviour.
- If an urgent change in antimicrobial prescribing practice is required a quality improvement approach is best as this can have an impact on a small scale in a matter of days or weeks.
- For larger scale changes an accountability approach may be better, with audits over several wards and feedback to staff. This will take time to establish a baseline, set targets and regular re-audit to determine if practice is changing.
- A research approach is useful for generating robust data about the impact of changes in prescribing on both process and patient outcomes.

### Quality Improvement methodology

- There are several quality improvement methodologies used in healthcare, e.g. the Model for Improvement, LEAN, Six Sigma, but all use similar components.
- The Model for Improvement provides a simple, yet powerful tool for accelerating improvement based on three fundamental questions:
  - What are we trying to achieve? A clear aim what, how much, by when?
  - How will we know that change is an improvement? Measuring processes and outcomes.
  - What ideas for changes can we identify that will result in an improvement? Test some ideas to see which changes may work.
- If you would like to learn more about quality improvement methodology in healthcare the following resources provide further information:

Institute for Healthcare Improvement

The Health Foundation

#### Improvement cycles - PLAN DO STUDY ACT



Start with one patient and test some changes, once something works move on to try on 3 patients then 5 patients then whole ward "Won't measurement and QI mean more work when we are already busy"

"Every system is perfectly designed to get the results it gets."

"Everyone in healthcare has two jobs when they come to work; to do their work and to improve it. This is the essence of Quality Improvement (QI)."

- Paul B Batalden

### Audit of antimicrobial prescribing

Audit is the key method of collecting qualitative data within antimicrobial stewardship programmes.

Audit may be carried out in a variety of ways depending on resources available and objectives for collecting it.

**Continuous audit** - data on all patients prescribed antibiotics. Rarely practical without electronic data systems

**Point prevalence surveys** - snapshot audits across the whole hospital or selected wards at regular time intervals to track trends.

**Prescribing indicators** - collection of selected data to provide information about specific aspects of prescribing practice.

#### Point Prevalence Survey (PPS) - definition

- Common definition for **point prevalence** is the amount of people with a particular characteristic at a certain point in time.
- Determined by taking the total number of people with the characteristic divided by the total number of people in the population of interest.
- In healthcare often used to determine prevalence of infection, particularly healthcare associated infection as a performance metric.
- A Point Prevalence Survey (PPS) of antibiotic use will measure the number of people taking antibiotics at a given point in time within a hospital/ward.
- For example 5 patients in a 20 bed surgical ward receiving antibiotics on the day of the survey gives a prevalence of antibiotic use of 25%

### Aim of PPS of antibiotic use

- Identify and monitor rates of antibiotic prescribing in hospitalised patients
- Identify differences between prescribing rates between hospital departments, hospitals, regions and countries
- Determine variation in antibiotics, dose and indication across different locations
- Help to identify targets for quality improvement in antibiotic prescribing
- Identify interventions to promote better stewardship of antibiotics to assist the fight against antimicrobial resistance
- Assess the effectiveness of interventions through repeated surveys



### Information from PPS of antibiotic use

- Patterns of use of broad and narrow spectrum antibiotics
- Indications for antibiotic treatment of community acquired or hospital acquired infection or medical or surgical prophylaxis
- Which antibiotics are being used for particular infections?
- Are the antibiotics prescribed in line with local prescribing guidelines?
- What is the duration of antibiotics for surgical prophylaxis?
- Has a clear duration of treatment or stop date been recorded?
- Has the treatment been changed in light of microbiology results?

# Getting started with PPS data collection

#### Simple data collection form

Patient ID	
Name of drug	
Route	
Unit dose	
Dosage frequency	
Indication	
Complies with (local) guidance	

Using a simple paper form you can easily collect data from patients on one ward on one day, collate and aggregate the data then analyse

Scale up to small hospital and use Microsoft Excel for data collation and analysis

### Preparing for a PPS - what is required?

- Data collectors: to visit wards in the hospital within the survey period. A large team can visit all wards over a relatively short space of time while with a smaller team it will take longer.
- Protocol and data collection forms: to specify which ward level data and patient level data to collect. Important to classify indication for antibiotic and anatomical site of presumed infection - usually via a list of codes.
- Staff training: focused on completion of the data collection in a consistent manner. Important to ensure data collectors understand all definitions and codes.
- Communication: engaging ward staff is important to explain why the survey is being conducted.
- Information governance and data security: ensure the hospital's clinical governance committee are aware the survey is being conducted and are reassured about the safe handling of information.

### Simple PPS Data presentation





## Example results from hospital wide PPS



#### Recording of indication in notes





#### Route of administration



#### Duration of surgical prophylaxis by specialty



# Larger scale PPS



https://ecdc.europa.eu/sites/portal/files/media/en/publications/Publications/PPS-HAI-antimicrobial-use-EU-acute-care-hospitals-V5-3.pdf



National Point Prevalence ourvey of relationale Associated Intection and Anumicrobial Prescholing 20

http://www.hps.scot.nhs.uk/pubs/detail.aspx?id=3236

#### **Global PPS**

- A Global Point Prevalence Survey of Antimicrobial Consumption and Resistance was developed in 2015 and will conduct the next PPS in 2017. The core data set has been based on ECDC European PPS.
- More information on the Global PPS is available at <a href="http://www.global-pps.com/">http://www.global-pps.com/</a>





### Want to know more about PPS?



Next free on-line 2-week course starts on 16<sup>th</sup> October

# Beyond PPS - developing quality indicators

Malcolm et al. Antimicrobial Resistance and Infection Control 2013, 2:3 http://www.aricjoumal.com/content/2/1/3

#### RESEARCH

Open Access

#### From intermittent antibiotic point prevalence surveys to quality improvement: experience in Scottish hospitals

William Malcolm<sup>1\*</sup>, Dilip Nathwani<sup>2</sup>, Peter Davey<sup>3</sup>, Tracey Cromwell<sup>4</sup>, Andrea Patton<sup>5</sup>, Jacqueline Reilly<sup>1</sup>, Shona Cairns<sup>1</sup> and Marion Bennie<sup>46</sup>

#### Abstract

**Background:** In 2008, the Scottish Antimicrobial Prescribing Group (SAPG) was established to coordinate a national antimicrobial stewardship programme. In 2009 SAPG led participation in a European point prevalence survey (PPS) of hospital antibiotic use. We describe how SAPG used this baseline PPS as the foundation for implementation of measures for improvement in antibiotic prescribing.

**Methods:** In 2009 data for the baseline PPS were collected in accordance with the European Surveillance of Antimicrobial Consumption [ESAC] protocol. This informed the development of two quality prescribing indicators: compliance with antibiotic policy in acute admission units and duration of surgical prophylaxis. From December 2009 clinicians collected these data on a monthly basis. The prescribing indicators were reviewed and further modified in March 2011. Data for the follow up PPS in September 2011 were collected as part of a national PPS of healthcare associated infection and antimicrobial use developed using ECDC protocols.

**Results:** In the baseline PPS data were collected in 22 (56%) acute hospitals. The frequency of recording the reason for treatment in medical notes was similar in Scotland (75.9%) and Europe (75.7%). Compliance with policy (81.0%) was also similar to Europe (82.5%) but duration of surgical prophylaxis <24hr (86.6%), was higher than in Europe (48.1%, OR: 0.41, p<0.001). Following the development and implementation of the prescribing indicators monthly measurement and data feedback in admission units illustrated improvement in indication documented of 290% and compliance with antibiotic prescribing policy increasing from 76% to 90%. The initial prescribing indicator in surgical prophylaxis was less successful in providing consistent national data as there was local discretion on which procedures to include. Following a review and a focus on colorectal surgery the mean proportion receiving single dose prophylaxis exceeded the target of 95% and the mean proportion compliant with policy was 83%. In the follow up PPS of 2011 indication documented (86.8%) and policy compliant (82.8%) were higher than in baseline PPS.

**Conclusions:** The baseline PPS identified priorities for quality improvement. SAPG has demonstrated that implementation of regularly reviewed national prescribing indicators, acceptable to clinicians, implemented through regular systematic measurement can drive improvement in quality of antibiotic use in key clinical areas. However, our data also show that the ESAC PPS method may underestimate the proportion of surgical prophylaxis with duration <24hr.



**Figure 1** Time line showing progress from Point Prevalence Survey to Continuous Quality improvement.

http://aricjournal.biomedcentral.com/articles/10.1186/2047-2994-2-3

# Quality Indicators for prescribing

► DEFINITION

**explicitly defined measureable** items giving a possible indication on the level of quality.

- Quality indicators allow trends to be measured
- over time
- between locations
- before/after interventions

There are three main types of indicators - structural, process and outcome.

# Types of Quality Indicators used in stewardship programmes

- Structural indicators measure whether governance structures are in place for stewardship e.g. does a hospital have an Antimicrobial Team which meets regularly, reports to senior management and has an action plan?
- Process indicators measure systems in place for stewardship e.g. surveillance programme for antibiotic use, programme of audits, education for healthcare staff.
- Outcome measures are used to measure the impact of a stewardship programme and should include both intended and unintended outcomes such as reduced use of restricted antibiotics (intended) and increase in resistance to recommended antibiotics (unintended).
- Patient outcome measures are the most useful but most difficult to collect e.g. mortality rate, cure rate

## Structure indicators for stewardship

#### Development and validation of potential structure indicators for evaluating antimicrobial stewardship programmes in European hospitals

F. M. Buyle • S. Metz-Gercek • R. Mechtler • W. V. Kern • H. Robays • D. Vogelaers • M. J. Struelens • on behalf of members of the Antibiotic Strategy International (ABS) Quality Indicators Team

#### Eur J Clin Microbiol Infect Dis. 2013; 32: 1161-70

#### Performance of 14 Scottish AMTs against 10 European Validated Indicators

1. Formal mandate for hospital mutli-disciplinary antimicrobial management team (AMT)	13
2. AMT member is a member of Drug and Therapeutics Committee	12
3. Bedside expert consultant advice regarding antibiotics on request available the same day	14
4. Regular ward rounds by members of AMT performed at least weekly	9
5. Clinical audit of prescribers' compliance with local clinical guidelines by AMT	14
6. Antibiotic formulary/list updated biannually	14
7. Local clinical practice guidelines for microbiologically documented therapy updated biannually*	
8. Local clinical practice guidelines for empirical therapy updated biannually	14
9. Local clinical practice guidelines for surgical prophylaxis available	14
10. Prescriber education by personalised interactive methods (e.g. daily ward rounds)	9

\* Not applicable to Scottish Practice

# **Prescribing Quality Indicators**

Prescribing quality indicators in hospital usually focus on the process of prescribing an antibiotic and how this is documented.



What could be measured to determine quality of prescribing and identify which part of process needs improved?

#### Documentation is key - standards for QIs



#### DIAGNOSIS

signs and symptoms, differential diagnosis, results and management plan written in medical notes

#### ANTIBIOTIC PRESCRIBED

#### PRESCRIPTION

choice, dose, frequency, route and duration written on medicine chart or within eprescribing system PATIENT RECEIVES ANTIBIOTIC

#### **ADMINISTRATION**

confirmation of each dose being administered to the patient written on medicine chart or within e-prescribing system

# Start Smart Then Focus to inform QIs



https://www.gov.uk/government/uploads/system/uploads/attachment\_data/file/417032/ Start\_Smart\_Then\_Focus\_FINAL.PDF

### Audit tools to create prescribing QIs

University Hospital Southampton NHS Foundation Trust HAPPI audits (Hospital Antibiotic Prudent Prescribing Indicators)

#### Audit standards

- 1. Indication / provisional diagnosis documented on start date
- 2. Antibiotic choice according to guideline (or justified off-guideline choice)
- 3. Appropriate dose prescribed
- 4. Reviewed at 48-72 hours with documented treatment plan
- 5. Total course length  $\leq$  7 days (or justified)
- Courtesy of K Hand & H Wickens, Consultant Pharmacists Anti-infectives

#### Further examples from the UK available via Start Smart then Focus toolkit https://www.gov.uk/government/uploads/system/uploads/attachment\_data/file /417041/Revised\_SSTF\_Tools\_Annex\_FINAL.pdf

# Prescribing indicators - using a quality improvement approach

#### AIM MEASURES CHANGES

Start small - focus on one ward with high prevalence of antibiotic use

Frequent data collection and feedback - focus on a few measures

Test changes and repeat - discuss improvements with clinical team

Example data collection

Empirical Prescribing indicator	Patient 1	Patient 2	Patient 3	Patient 4	Patient 5
Indication for Antibiotic Treatment Recorded in Notes?	Y / N	Y / N	Y / N	Y / N	Y / N
Antibiotic(s) Compliant with Local Prescribing Policy?	Y / N	Y / N	Y / N	Y / N	Y / N
All doses administered as per medicine chart?	Y / N	Y / N	Y / N	Y / N	Y / N

### Prescribing quality indicators - Scotland

	Medical			Surgical					
Measure	Median (%)	Min (%)	Max (%)	Boards compliant	Median (%)	Min (%)	Max (%)	Boards compliant	
1. Doses administered	95	91	100	8/14	94	84	100	6/15	
2. Indication documented	96	84	100	10/14	93	86	100	6/15	ed
3. Duration documented	69	45	95	1/14	54	29	97	1/15	amp
4. Compliant with policy	94	90	100	8/14	90	82	100	3/15	atients

Median percentage compliance with measures at a national level and number of health boards reaching target 95% compliance.



#### Antimicrobial stewardship across 47 South African hospitals: an implementation study

http://thelancet.com/journals/laninf/article/PIIS1473-3099(16)30012-3/fulltext

Health-care facilities with limited infectious diseases expertise can achieve substantial returns through pharmacist-led antimicrobial stewardship programmes and by focusing on basic interventions.



# Australian hospital audit system

#### What is the 5x5 Antimicrobial Audit?

- A continuous audit activity that collects information about empirical antimicrobial prescribing
- Developed by the Clinical Excellence Commission and based on the work of the Scottish Antimicrobial Prescribing Group
- Auditors answer up to 5 yes/no questions for 5 patients per week, with the audit process combining both data collection and prompted intervention





The 5x5 Antimicrobial Audit is a component of the QUAH Antimicrobial Stewardship Toolkit Based on Prescribing Indicators developed by the Scottish Antimicrobial Prescribing Group (SAPG) © Clinical Excellence Commission 2015



### Using technology to make QI easy Antimicrobial Companion App.

Select Hospital	T
Select Ward	T
April 2017	•
	Yes No
All prescribed doses administered	00
Indication documented in patient's medical notes	00
ORAL THERAPY Duration documented	00
IV THERAPY > 72 hours Duration or Review date documented	00
Treatment compliant with policy	00

Submit Audit Data 🕨

After login, the audit tool allows submission of audit data.

> After submission of data, the audit tool displays the number of submissions for that period within the selected ward.

Reports created monthly by app administrator in each hospital

of ol or in d.	<b>39</b> Audit submissions for Western Isles in March 2017 so far.						
		Yes No					
	All prescribed doses administered	$\bigcirc \bigcirc$					
	Indication documented in patient's medical notes	$\odot$ $\bigcirc$					
	ORAL THERAPY Duration documented	00					
	IV THERAPY > 72 hours Duration or Review date documented	$\bigcirc \bigcirc$					
	Treatment compliant with policy	••					

Submit Audit Data 🕨

# Questions about quality improvement in antimicrobial stewardship

Quality improvement interventions require collection of large amounts of data No

\* A point prevalence survey is a type of audit

Quality indicators allow trends to be measured







#### THANKS FOR LISTENING

### ANY QUESTIONS?

Contact details: jacqueline.sneddon@nhs.net