



# Quality Assurance



## **Disclosure for Lilli Møller Andersen**

No relevant financial relationships exist for any issue mentioned in this presentation



## Agenda

- Quality Assurance
- Quality Management System
- Quality Risk Management
- Validation Master Plan
- Introduction to group work



## Quality Assurance

- *Quality Assurance is a wide-ranging concept, which covers all matters, which individually or collectively influence the quality of a product*
- *It is the sum total of the organised arrangements made with the objective of ensuring that medical products are of the **quality** required for their intended use*

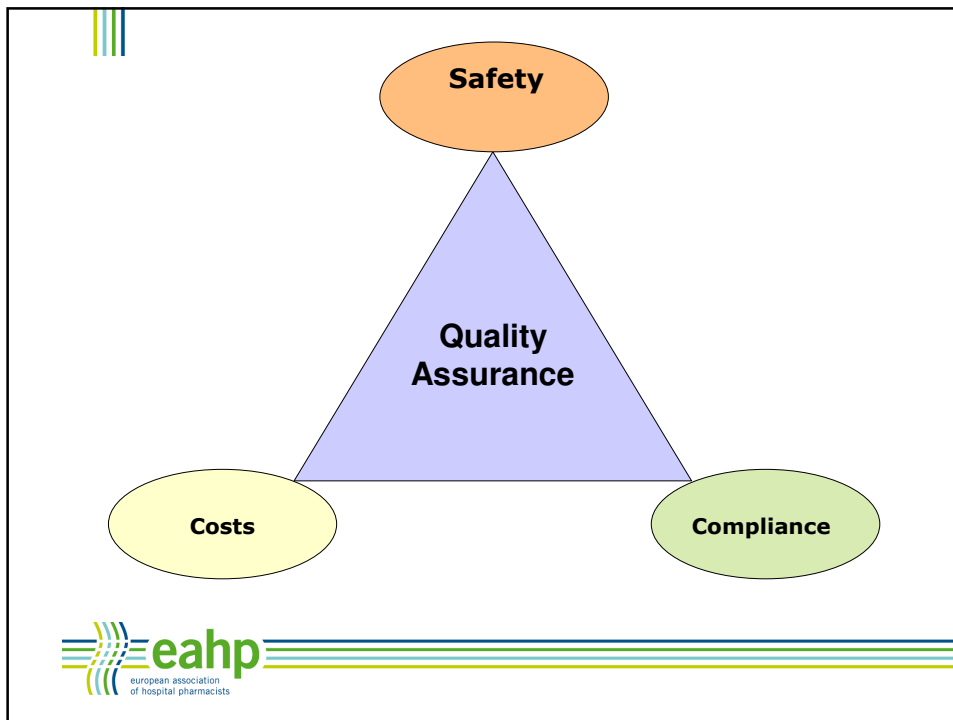
*Ref : Eudralex part 1*



## Quality

- *The quality of something can be determined by comparing a set of inherent characteristics with a set of requirements\**
- **Characteristics include**
  - Product quality (safety and efficacy)
  - Compliance with regulatory requirements
  - Allowing deliveries with acceptable costs of production

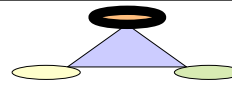
*\*Ref : ISO 9000*



**Safety**

- Activities relates to prevention of adverse events and other drug related problems
- Efforts ultimately links to the protection of the patient
- On-going attention to the risk-benefit balance specific for the product
  - Pharmacovigilance based on Risk Management
  - Scientific knowledge and relevant experience required
  - Any safety concern to be evaluated
  - Detailed requirements for interactions with the authorities

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## Monitoring Safety in a hospital pharmacy

### Pharmacovigilance

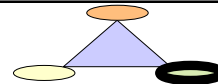
- Investigations in relation to reported Adverse Effects (AE)
- Survey of relevant literature
- Data from clinical studies

### Handling of technical complaints

- Complaints not reported as adverse effects

### Surveillance of trends

- Trend-reporting of complaints and AE's
- Trend reporting of deviations
- Stability studies
- PQR



## Compliance

### Meeting the requirements of the current GMP as they relate to *your* products

- Include conformance to official requirements as
  - Laws
  - Guidelines and standards
  - Pharmacopoeias
  - Regulatory files (MA, SMF)
- Interpretations are done by the health authorities
  - In general no differences between the pharmaceutical industry and hospital pharmacies
  - In reality compliance is a moving target based on evaluation of risks and on-going negotiations regarding “good enough”
    - Take benefit of your position





## Compliance in a Hospital Pharmacy

- Rooted in the Quality Management System
- Adjustments as required
  - For-cause dialogue with authorities
  - Inspections
    - Completed by national authorities
    - Scheduled or for-cause
    - Approaching requirements to the industry
    - Increasing harmonization within Europe and world wide
  - Internal audits
    - Directive 2003/94/EC
    - To be conducted on a regular basis
    - To be documented



## Costs

### Effectiveness in production and continuous improvements in production and deliveries are also quality goals !

- In general increased product quality with decreased number of irregularities
- More patient value for the same money

### Quality work is also repeatedly arguing for “doing the right the first time”

- Early quality related efforts are important
  - Cost/benefit analysis in Business Plans
  - Investments may also include costs related to training and validation



## Quality Management System

- *To achieve the quality objective in a reliable manner there must be a comprehensively designed and correctly implemented **system of Quality Assurance** incorporating Good Manufacturing Practice and thus Quality Control. It should be fully documented and its effectiveness monitored*
- *The establishment and maintenance of a satisfactory **system of Quality Assurance** and the correct manufacture of medicinal products relies upon people*

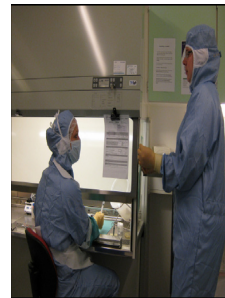
Ref : Eudralex part 1



## People

### Continuous training must be documented

- Appropriate to the duties assigned
- Include GMP and Hygiene programmes
- Specific training if hazardous materials
- Include all groups of personnel
  - Also technical staff, cleaning workers etc.



The person responsible for release of products must be different from the person responsible for production





## System of Quality Assurance = Quality Management System (QMS)

- Incorporate the principles of
  - GMP
  - Quality Control
  - Quality Risk Management
  - Internal requirements and aspirations



## QMS /1 GMP

Requirements include (among other things):

- Approved SOPs
- Validation of critical attributes
- Change Control
- Traceability of activities and materials
- Records providing the full history of each batch
- Any deviation investigated and documented







## QMS/2 Quality Control



- **Include** (among other things):
  - Sampling, inspection and testing
    - GMP materials as well as finished products
  - Validated test methods
  - Environmental monitoring
  - Reviewing of documentation for manufacturing processes
  - Release by a Qualified Person



## QMS/3 Quality Risk Management



- An integral part of most QA related activities
- Key elements
  - High lights potential harms to the patient
  - Utilizing product and process understanding
  - Insist on data
  - Document considerations and decisions
  - Prioritize efforts



## Quality Risk Management



- Extensive applications. Ex. :
  - Development of products and processes
  - Environmental monitoring
  - Change Control
  - Deviations (release or not release)
  - Validation
    - VMP, Protocols




## The Validation Master Plan (VMP)

- *The key elements of a validation programme should be clearly defined and documented in a VMP*
- *The VMP should be a summary document which is brief, concise and clear*
- *In large projects it may be necessary to create separate VMP's*

*Ref. Eudralex annex 15*



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- The VMP should contain data on at least the following
    - Validation Policy
    - \*Summary of facilities, systems, equipment and processes to be validated
    - \*Organisational structure of validation activities
    - Documentation format: the format to be used for protocols and reports
    - Planning and scheduling
    - Change control
    - Reference to existing documents

*Ref. Eudralex annex 15*



## Introduction to Group Work

**“Design a VMP based on risk evaluation”**



## Quality Risk Management

*"No one tool or set of tools is applicable to every situation in which a quality risk management procedure is used" \**

*\*Ref: Eudralex Annex 20*

$$\text{Risk} = \text{S} \times \text{O} \times \text{D}$$

- S = Severity of harm
- O = Probability of Occurrence
- D = Likelihood of Detection



	Low	Medium	High
Severity	Will for sure not cause harms 1	Unlikely to cause harms 3	May cause harms 5
Occurrence	A rare unusual event 1	Occur from time to time 3	Common/well known event 5
Detection	Very high likelihood of detection 1	May be detected 3	Will not be detected 5

$$\text{Risk} = \text{S} \times \text{O} \times \text{D}$$





## Risk identification

- Critical quality attributes in relation to the product
  - Purity - chemical and microbiological
  - Homogeneity
- Quality of materials
  - API, excipients, packaging materials, materials in contact
- Facilities, equipments and systems
  - Classification ?
  - Risk of contamination or cross-contamination
  - Dedicated ?
  - Open or closed ?
- Processes
  - Manual or automatic
  - Imprints ?
- Controls
  - In process controls
  - Test methods
- People
  - Education and training
  - SOPs



## Risk evaluation

- Calculate the risk-score for each critical parameter
- Rank the risk-scores
- Prioritize activities taking risk-scores into consideration
- Out put from the Quality Risk Management Process to be used for e.g. the Validation Master Plan



## The tasks:

- Prepare a summary of facilities, equipment and processes to be validated
  - Broad description of products and facilities
    - E.g. dosage forms, locations, processes, major equipment, utilities and sterilisation methods
  - Conclusions from Quality Risk Assessment
- Describe the structure of validation activities
  - Grouping of validation activities
    - E.g. equipment, facilities, HVAC, cleaning, CRS, personnel (media fills)
    - Structure of documents (Validations Plans, protocols, reports)
  - Planned sequence of activities



Supporting slides

## Definitions and Abbreviations

1. **CRS**  
Computer Related System
2. **Harm**  
Damage to health, including the damage that can occur from loss of product quality or availability
3. **HVAC**  
Heat, Ventilation and Air Conditioning
4. **SOP**  
Standard Operation Procedure. I.e. procedures, instructions, manufacturing formulae and specifications
5. **VP**  
Validation Plan. Collect a inter-related group of protocols

